

Brentwood Business Dynamics

Final Report

Produced by
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Business Dynamics: Overview of Results

This document provides information on business dynamics in Brentwood . The following information is provided:

1. Tables decomposing employment changes into its constituent parts: moveins, move outs, births, deaths, expansions, and contractions.

This is presented both on an annual basis in the aggregate and on an average annual basis by industry.

2. A set of 3 graphs that illustrate the contents of the previous table. (See graph legends for details.)
3. Tables and charts illustrating the sources of Job Creation and Job Destruction in the regions.

Job Creation: the first chart illustrates the proportional contribution of births, expansions, and moveins to job creation in the region. The numbers are annual averages over the period.

A second chart illustrates the relative contributions to job creation of births and expansion broken out into those by establishments that are locally owned and those by establishments that are headquartered elsewhere.

Job Destruction: the third chart illustrates the proportional contribution of deaths, contractions and exits to job destruction in the region. The numbers are annual averages over the period.

These graphs are followed by a table that presents average annual contributions to job creation and job destruction by industry.

4. Tables illustrating the Top 15 firms moving in and moving out during the 1995-2009 period - as determined by employment levels.
5. Table 5 provides an indication by industry of the rate of employment and establishment moveins relative to moveouts in the region. The Total column is simply the sum of employment over all years. The next 4 columns present the ratio of moveins to moveouts in Brentwood relative to the same ratio for a set of other regions in the Bay area and CA (these regions are in the next set of tables) - for different time periods between 1995 and 2009. The final column provides the ratio for the entire period.

Tables 5a-5e provide for comparisons between the Brentwoodratio of moveins to moveouts with other counties in California. There is one table for each period in Table 5.

6. A set of charts that indicate the top 5 employment trading partners for the region.

The first graph sorts all U.S. counties by the number of jobs that have moved FROM the region to that county.

The second graph sorts all U.S. counties by the number of jobs that have moved TO the region from that county.

Graphs 3 and 4 provide counts of imported and exported establishment for the same counties listed in graphs 1 and 2.

Graphs 5 and 6 provide an indication of the sizes of the establishments imported and exports for the same counties as are in the first two graphs.

Imported Jobs are jobs that moved into the region.

Exported Jobs are jobs that moved out of the region.

7. A set of six charts indicating the actions of multi-establishment firms, with particular emphasis on employment shares in Brentwood.

Depicted in each chart is the share of employment among these firms that is located in the region (Brentwood), the rest of California, and the rest of the United States in each year.

Chart 1 is for all headquarters that have establishments in the region in each year.

Chart 2 is similar to chart 1, but only includes employment related to firms that are headquartered in the region.

Chart 3 is similar to chart 1, but only includes employment related to firms that are headquartered in the California, but outside of the region.

Chart 4 is similar to chart 1, but only includes employment related to firms that are headquartered in the the United States, but outside of California.

Chart 5 is similar to chart 2, but only includes employment in Retail Trade.

Retail trade is an important driver of the decline in each region's share of employment in firms headquartered in Brentwood.

Chart 6 is similar to chart 2, but only includes employment in Prof. Sci, and Tech industries.

Prof. Sci, and Tech industries is an important driver of the decline in each region's share of employment in firms headquartered in Brentwood

8. Startup Activity - A table has been added to each of the regional sections of this memo that provides an index of Startup Activity by industry within the region. The index is fairly simple and reflects the proportion of establishments in each year that are new. It should be noted that not all new establishments are included. Only new independent establishments are included. A new McDonalds, or Walmart will not show up as a part of the Startup Activity index. Only those that are new and report themselves as their headquarters are included.

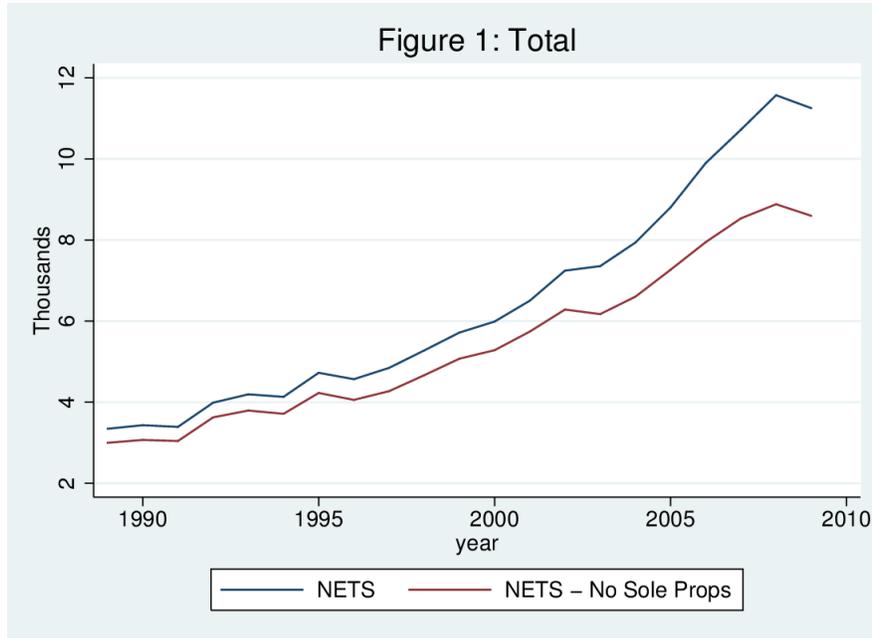
In these tables, the columns present data that are annual averages. The data are numbers of establishments and births each year, the fraction that new births are of the total number of establishments (Startup Activity) and the proportion of the new births that are still alive and in the region 5 years after their birth.

A second table is added to the Brentwoodsection. This table indicates the same Startup Activity information as in the table described above, but provides only aggregate numbers for each region, generally counties. This table helps to provide some perspective on Startup Activity in Brentwood.

This table is replicated for Manufacturing, Information, Prof, Sci, and Tech, and Other Services.

Overall Business Dynamics: Brentwood

Employment Growth



Decomposing Employment Growth

Table 1: Aggregate Employment Decomposition - in January of each Year

Year	Employment	Move In	Move Out	Births	Deaths	Expand	Contract	Net Change Due to:		
								Moves	Births	Growth
1995	4,999	57	31	275	231	269	84	26	44	185
1996	4,980	38	402	413	167	207	108	-364	246	99
1997	5,157	58	13	312	251	206	135	45	61	71
1998	5,753	64	26	476	235	446	129	38	241	317
1999	5,976	71	21	259	231	215	70	50	28	145
2000	6,582	106	71	593	138	198	82	35	455	116
2001	7,530	131	54	1,027	295	277	138	77	732	139
2002	7,693	136	171	448	368	360	242	-35	80	118
2003	7,975	215	63	619	582	242	149	152	37	93
2004	8,991	170	72	1,054	398	363	101	98	656	262
2005	9,836	151	61	1,031	497	310	89	90	534	221
2006	10,676	326	117	776	337	389	197	209	439	192
2007	11,791	308	68	1,069	389	399	204	240	680	195
2008	12,639	185	137	1,066	516	379	129	48	550	250
2009	12,726	143	103	1,473	1,838	475	63	40	-365	412
Total	12,726	2,159	1,410	10,891	6,473	4,735	1,920	749	4,418	2,815

Source: National Establishment Time Series 2010, Calculations by Bay Area Council Economic Institute

**Table 1a: Aggregate Employment Decomposition - by Industry
(Average Annual Figures)**

Industry	Employment	Move In	Move Out	Births	Deaths	Expand	Contract
Ag., Forestry, Fishing and Hunting	275	1	0	7	9	13	7
Mining	3	0	0	0	1	0	0
Utilities	31	0	0	1	0	1	0
Construction	1,209	44	52	67	56	74	30
Manufacturing	215	5	3	21	15	7	4
Wholesale Trade	311	10	8	22	17	14	3
Retail Trade	1,205	16	4	140	71	39	20
Transportation and Warehousing	120	4	2	12	11	2	0
Information	125	3	1	11	9	7	4
Finance and Insurance	323	6	2	42	23	6	3
Real Estate and Rental and Leasing	379	3	1	32	15	12	4
Prof., Sci., and Tech. Services	667	10	5	67	41	34	13
Admin Support and Waste Mgmt Srves	654	22	7	106	62	31	6
Educational Services	715	5	0	26	5	16	4
Health Care and Social Assistance	444	4	1	43	21	23	6
Arts, Entertainment, and Recreation	149	0	0	16	7	3	1
Accommodation and Food Services	630	2	2	43	28	13	3
Other Services (except Public Admin)	570	8	5	45	29	18	9
Public Administration	189	0	0	24	9	3	10
Other	5	0	0	1	1	0	0

Source: National Establishment Time Series 2010, Calculations by Bay Area Council Economic Institute

**Table 1b: Aggregate Employment Decomposition - by Industry
(Average Annual Figures)**

Industry	Employment	Net Change Due to:		
		Moves	Births	Growth
Ag., Forestry, Fishing and Hunting	275	1	-2	6
Mining	3	0	-0	0
Utilities	31	0	1	1
Construction	1,209	-7	10	44
Manufacturing	215	2	6	2
Wholesale Trade	311	2	4	11
Retail Trade	1,205	12	68	19
Transportation and Warehousing	120	2	2	2
Information	125	2	2	4
Finance and Insurance	323	4	19	2
Real Estate and Rental and Leasing	379	2	17	8
Prof., Sci., and Tech. Services	667	5	27	21
Admin Support and Waste Mgmt Srves	654	15	44	25
Educational Services	715	5	20	12
Health Care and Social Assistance	444	3	22	17
Arts, Entertainment, and Recreation	149	0	9	2
Accommodation and Food Services	630	-0	16	10
Other Services (except Public Admin)	570	2	16	9
Public Administration	189	0	15	-6
Other	5	0	0	0

Source: National Establishment Time Series 2010,
Calculations by Bay Area Council Economic Institute

**Table 2: Sources of Job Creation and Job Destruction - by Industry
(Average Annual Figures, % of Total)**

Industry	Job Creation			Job Destruction			Job Churn	
	Births	Growth	Move In	Deaths	Contraction	Move Out	Creation	Destruction
Ag., Forestry, Fishing and Hunting	60.8	33.3	5.8	62.1	37.0	1.0	7.0	6.1
Mining	50.0	0.0	50.0	100.0	0.0	0.0	4.9	24.4
Utilities	44.2	55.8	0.0	50.0	50.0	0.0	5.8	1.1
Construction	38.5	41.0	20.5	52.2	22.4	25.5	15.1	12.5
Manufacturing	69.1	15.0	16.0	62.4	21.5	16.2	15.4	10.4
Wholesale Trade	54.1	26.6	19.2	60.0	16.9	23.0	14.8	9.2
Retail Trade	67.9	24.2	7.9	70.0	25.3	4.8	14.3	7.6
Transportation and Warehousing	66.7	16.7	16.6	70.1	15.8	14.1	15.7	11.7
Information	59.9	23.6	16.5	52.8	41.2	6.0	15.4	11.9
Finance and Insurance	73.7	15.7	10.5	75.1	18.5	6.4	14.7	8.4
Real Estate and Rental and Leasing	70.1	19.3	10.6	68.0	24.1	7.9	12.4	5.7
Prof., Sci., and Tech. Services	60.3	29.3	10.4	64.8	27.1	8.0	16.8	8.5
Admin Support and Waste Mgmt Svcs	57.8	23.1	19.1	75.5	12.4	12.1	22.8	11.2
Educational Services	61.4	26.4	12.3	76.8	22.3	0.9	7.5	1.9
Health Care and Social Assistance	59.4	33.8	6.8	63.5	26.9	9.5	14.6	6.0
Arts, Entertainment, and Recreation	85.7	11.8	2.5	82.4	16.6	1.0	12.5	5.2
Accommodation and Food Services	73.9	22.7	3.4	81.4	15.9	2.7	9.2	4.9
Other Services (except Public Admin)	64.4	27.4	8.2	59.3	26.4	14.4	12.4	7.5
Public Administration	68.2	31.8	0.0	44.4	55.6	0.0	13.4	12.1
Other	100.0	0.0	0.0	100.0	0.0	0.0	16.5	27.6
All Industries	59.0	29.1	11.9	62.0	23.2	14.9	14.2	7.9

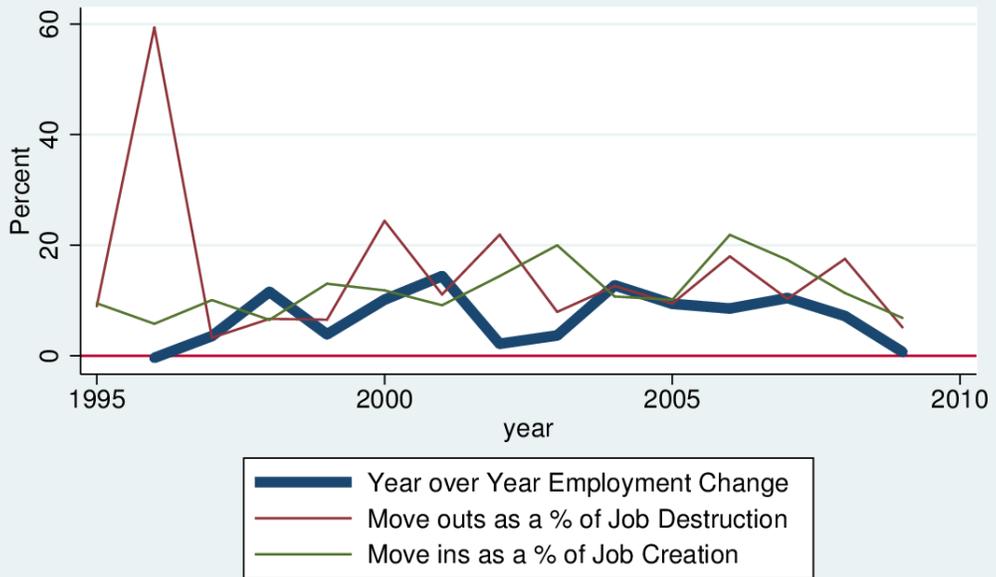
Source: National Establishment Time Series 2010, Calculations by Bay Area Council Economic Institute

Table 3: Sources of Job Creation and Job Destruction - by Year, % of Total

Year	Job Creation			Job Destruction			Job Churn	
	Births	Growth	Move In	Deaths	Contraction	Move Out	Creation	Destruction
1995	45.8	44.8	9.5	66.8	24.3	9.0	12.0	6.9
1996	62.8	31.5	5.8	24.7	16.0	59.4	13.2	13.6
1997	54.2	35.8	10.1	62.9	33.8	3.3	11.2	7.7
1998	48.3	45.2	6.5	60.3	33.1	6.7	17.1	6.8
1999	47.5	39.4	13.0	71.7	21.7	6.5	9.1	5.4
2000	66.1	22.1	11.8	47.4	28.2	24.4	13.6	4.4
2001	71.6	19.3	9.1	60.6	28.3	11.1	19.1	6.5
2002	47.5	38.1	14.4	47.1	31.0	21.9	12.3	10.2
2003	57.5	22.5	20.0	73.3	18.8	7.9	13.5	10.0
2004	66.4	22.9	10.7	69.7	17.7	12.6	17.7	6.4
2005	69.1	20.8	10.1	76.8	13.8	9.4	15.2	6.6
2006	52.0	26.1	21.9	51.8	30.3	18.0	14.0	6.1
2007	60.2	22.5	17.3	58.9	30.9	10.3	15.1	5.6
2008	65.4	23.3	11.3	66.0	16.5	17.5	12.9	6.2
2009	70.4	22.7	6.8	91.7	3.1	5.1	16.4	15.7

Source: National Establishment Time Series 2010, Calculations by Bay Area Council Economic Institute

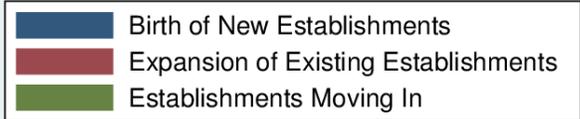
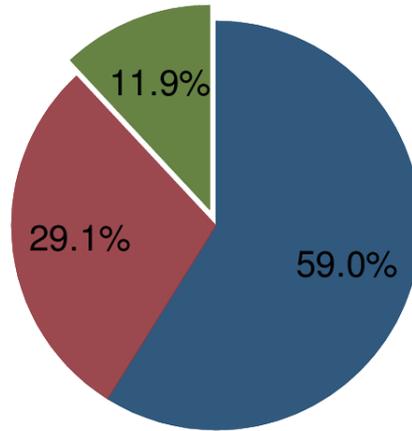
Employment Change and Relocation in Brentwood All Industries



Source: NETS 2010, Calculations by Bay Area Council Economic Institute

Job Creation in Brentwood

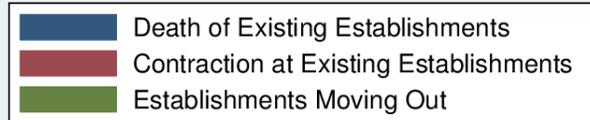
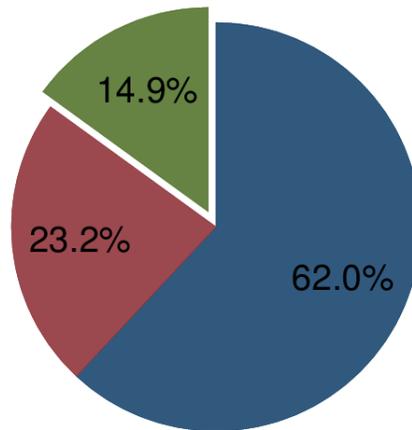
Annual Average, 1995–2009



Source: NETS 2010, Calculations by Bay Area Council Economic Institute

Job Destruction in Brentwood

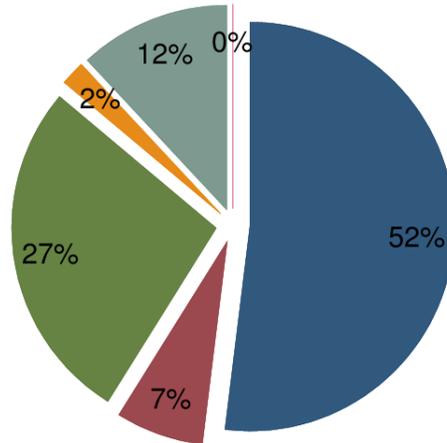
Annual Average, 1995–2009



Source: NETS 2010, Calculations by Bay Area Council Economic Institute

Job Creation in Brentwood

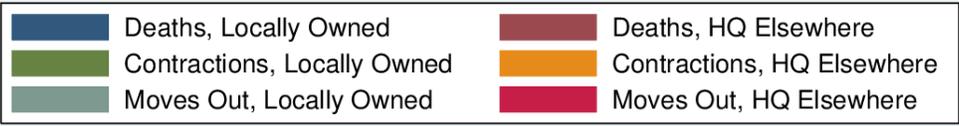
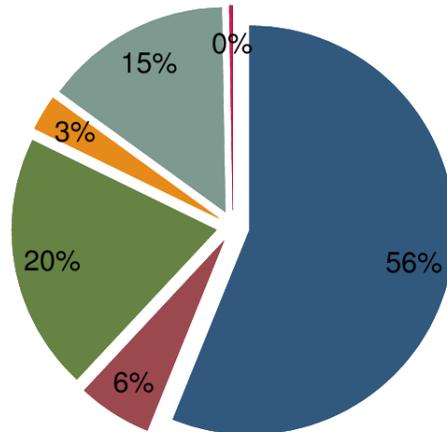
Annual Average, 1995–2009



Source: NETS 2010, Calculations by BACEI

Job Destruction in Brentwood

Annual Average, 1995–2009



Source: NETS 2010, Calculations by BACEI

Figure 1: Employment Changes from Births and Deaths, Brentwood: 1995-2009

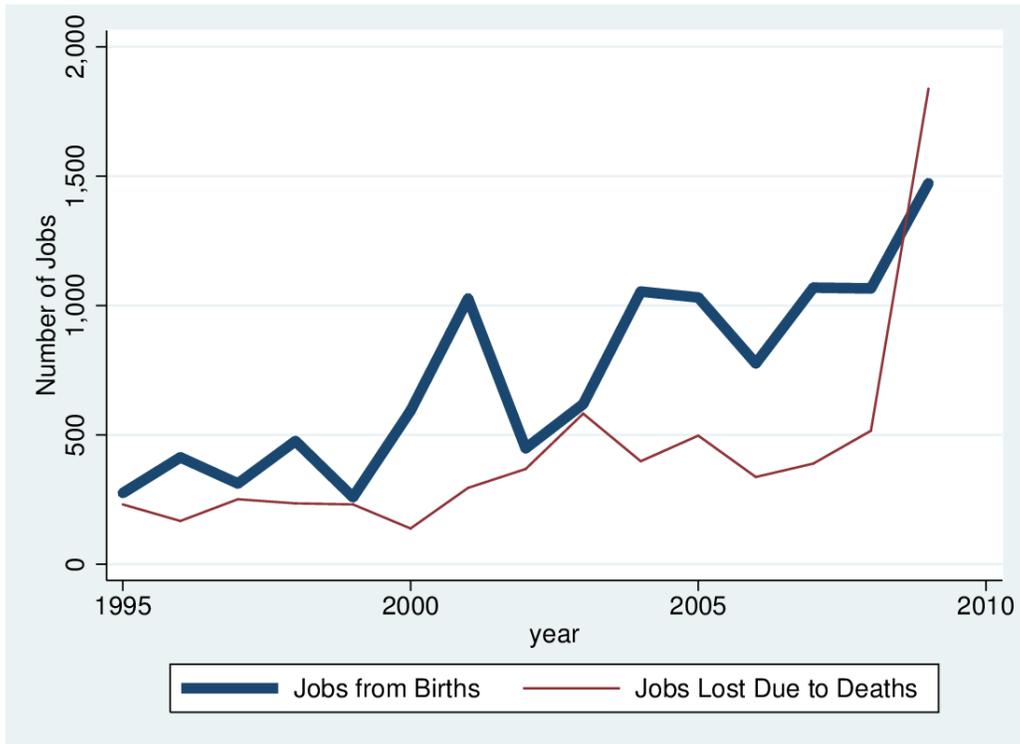


Figure 2: Employment Changes from Expansions and Contractions, Brentwood: 1995-2009

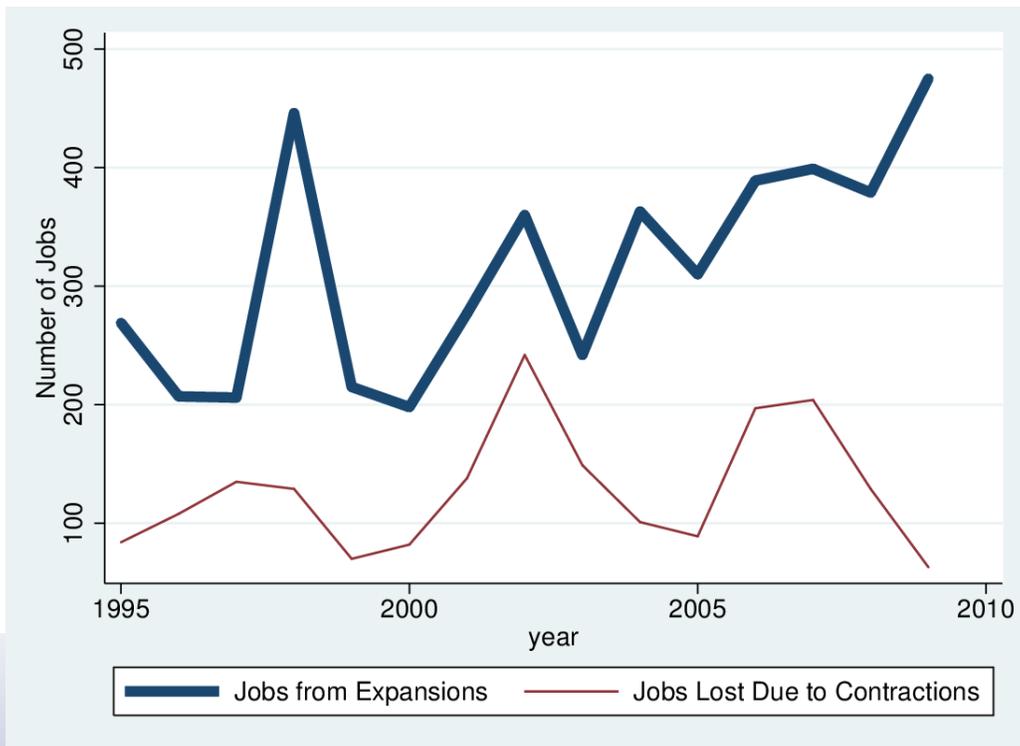


Figure 3: Employment Changes from Establishment Movements, Brentwood: 1995-2009

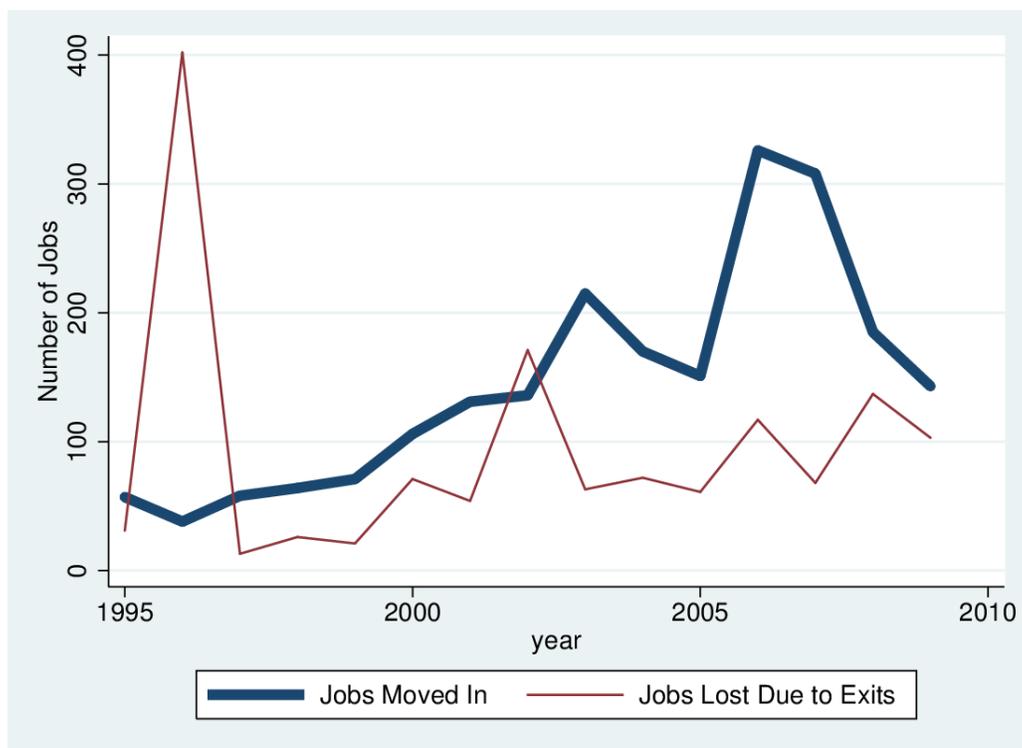


Table 4: Top 15 Move Ins

Year	Company	Industry	Employment	From (County):	To (City):
2006	Gdh Enterprises	Construction	150	Contra Costa	Brentwood
2003	Ecolab Pest Elimination	Admin Support and Waste Mgmt Svcs	85	Contra Costa	Brentwood
2007	Big B Lumberteria Inc	Retail Trade	70	Contra Costa	Brentwood
2007	Hot Line Construction Inc	Construction	60	Contra Costa	Brentwood
2002	Pulte Home Corp	Construction	52	Contra Costa	Brentwood
2008	Padilla Landscape Inc	Admin Support and Waste Mgmt Svcs	52	Alameda	Brentwood
2006	Johnson Claude	Retail Trade	44	Contra Costa	Brentwood
2008	Advance Design Cnstr Inc	Construction	44	Contra Costa	Brentwood
1999	Brentwood Union School Dst	Educational Services	43	Los Angeles	Brentwood
2000	Western Sierra Acceptance Corp	Finance and Insurance	31	Contra Costa	Brentwood
2005	Christian Education Dev	Educational Services	27	Contra Costa	Brentwood
2004	Specialized Landscape & Maint	Admin Support and Waste Mgmt Svcs	26	Alameda	Brentwood
2003	Sky Communications Inc	Retail Trade	23	Contra Costa	Brentwood
2007	Dmeb Enterprise Inc	Wholesale Trade	22	Contra Costa	Brentwood
2007	Carey Carol Day Spa & Salon	Other Services (except Public Admin)	21	Contra Costa	Brentwood

Source: National Establishment Time Series 2010, Calculations by Bay Area Council Economic Institute

Table 4a: Top 15 Move Ins - NAICS 4 Description

Year	Company	Industry	Detailed Industry
2006	Gdh Enterprises	Construction	Plumbing, Heating, and Air-Conditioning Contractors
2003	Ecolab Pest Elimination	Admin Support and Waste Mgmt Svcs	Exterminating and Pest Control Services
2007	Big B Lumberteria Inc	Retail Trade	
2007	Hot Line Construction Inc	Construction	Electrical Contractors
2002	Pulte Home Corp	Construction	New Single-Family Housing Construction (except Operative Builders)
2008	Padilla Landscape Inc	Admin Support and Waste Mgmt Svcs	Landscaping Services
2006	Johnson Claude	Retail Trade	Other Direct Selling Establishments
2008	Advance Design Cnstr Inc	Construction	New Single-Family Housing Construction (except Operative Builders)
1999	Brentwood Union School Dst	Educational Services	Elementary and Secondary Schools
2000	Western Sierra Acceptance Corp	Finance and Insurance	Consumer Lending
2005	Christian Education Dev	Educational Services	Educational Support Services
2004	Specialized Landscape & Maint	Admin Support and Waste Mgmt Svcs	Landscaping Services
2003	Sky Communications Inc	Retail Trade	Radio, Television, and Other Electronics Stores
2007	Dmeb Enterprise Inc	Wholesale Trade	Automobile and Other Motor Vehicle Merchant Wholesalers
2007	Carey Carol Day Spa & Salon	Other Services (except Public Admin)	Beauty Salons

Source: National Establishment Time Series 2010, Calculations by Bay Area Council Economic Institute

Table 4b: Distribution of Establishments Moving In - by Size

NAICS Description	Establishment Size							# Moves
	1	2-5	6-10	11-25	26-50	50-100	101+	
Ag., Forestry, Fishing and Hunting	5.9	11.8	82.4	0.0	0.0	0.0	0.0	17
Mining	100.0	0.0	0.0	0.0	0.0	0.0	0.0	1
Construction	2.3	12.1	5.6	23.7	15.2	24.1	17.0	881
Manufacturing	17.7	35.4	31.6	15.2	0.0	0.0	0.0	79
Wholesale Trade	6.5	36.7	17.2	39.6	0.0	0.0	0.0	169
Retail Trade	6.6	31.4	8.9	8.9	17.1	27.1	0.0	258
Transportation and Warehousing	7.5	14.9	55.2	22.4	0.0	0.0	0.0	67
Information	6.2	22.9	45.8	25.0	0.0	0.0	0.0	48
Finance and Insurance	9.3	44.2	10.5	0.0	36.0	0.0	0.0	86
Real Estate and Rental and Leasing	4.2	36.5	22.9	0.0	36.5	0.0	0.0	96
Prof., Sci., and Tech. Services	13.4	65.6	21.0	0.0	0.0	0.0	0.0	157
Admin Support and Waste Mgmt Svcs	6.2	16.0	8.4	23.8	7.3	38.4	0.0	357
Educational Services	2.6	6.5	0.0	0.0	90.9	0.0	0.0	77
Health Care and Social Assistance	1.5	44.8	29.9	23.9	0.0	0.0	0.0	67
Arts, Entertainment, and Recreation	20.0	80.0	0.0	0.0	0.0	0.0	0.0	10
Accommodation and Food Services	10.0	26.7	63.3	0.0	0.0	0.0	0.0	30
Other Services (except Public Admin)	10.0	33.8	30.0	26.2	0.0	0.0	0.0	130
Total	5.8	24.9	14.7	18.7	13.4	16.6	5.9	2,530

Source: National Establishment Time Series 2010, Calculations by Bay Area Council Economic Institute

Table 4c: Relative Distribution of Establishments Moving In - by Size

NAICS Description	Establishment Size						
	1	2-5	6-10	11-25	26-50	50-100	101+
Ag., Forestry, Fishing and Hunting	65.3	46.4	1,658.5				
Mining	3,400.0						
Construction	41.0	59.2	36.8	124.5	85.6	227.9	148.6
Manufacturing	173.7	92.9	334.2	55.4			
Wholesale Trade	107.6	96.3	67.6	205.9			
Retail Trade	131.1	103.6	85.0	61.6	110.6	223.2	
Transportation and Warehousing	64.0	46.4	259.2	99.0			
Information	84.0	94.5	235.3	126.1			
Finance and Insurance	190.5	89.7	44.4		586.4		
Real Estate and Rental and Leasing	108.5	86.7	149.6		280.4		
Prof., Sci., and Tech. Services	105.3	209.0	162.2				
Admin Support and Waste Mgmt Svcs	40.5	39.3	115.7	144.8	96.5	515.3	
Educational Services	303.2	298.8			786.1		
Health Care and Social Assistance	52.5	106.7	164.0	79.2			
Arts, Entertainment, and Recreation	212.1	250.1					
Accommodation and Food Services	1,597.7	245.5	408.5				
Other Services (except Public Admin)	91.4	73.5	158.1	151.9			
Total	91.6	88.0	115.0	95.1	99.6	109.4	136.8

Source: National Establishment Time Series 2010, Calculations by Bay Area Council Economic Institute

Note: A value > 100 indicates that movers are more common in the size category than are all establishments in the region.

Table 5: Top 15 Exits

Year	Company	Industry	Employment	From (City):	To (County):
1996	Highland Framers Of Nthrn Cal	Construction	350	Brentwood	Alameda
2002	T&C Roofing Inc	Construction	120	Brentwood	Contra Costa
2008	Pagninis Inc	Wholesale Trade	50	Brentwood	Contra Costa
2000	Gdh Enterprises	Construction	45	Brentwood	Contra Costa
2006	Delta Excavating Inc	Construction	45	Brentwood	Contra Costa
1996	Cal-Nev Construction Inc	Construction	30	Brentwood	Contra Costa
2007	Commtek Communications	Prof., Sci., and Tech. Services	20	Brentwood	Contra Costa
2002	Tri-Valley Drywall Co Inc	Construction	20	Brentwood	Contra Costa
2004	Western Sierra Acceptance Corp	Finance and Insurance	17	Brentwood	San Joaquin
2000	Grahn Masonry Inc	Construction	17	Brentwood	Contra Costa
1998	Simonis Alan	Wholesale Trade	16	Brentwood	Solano
2009	Cheese Steak Shop Brentwood	Accommodation and Food Services	15	Brentwood	Contra Costa
2008	Mosquito Lounge LLC	Accommodation and Food Services	15	Brentwood	Contra Costa
2003	Pacific Ozone Technology Inc	Manufacturing	14	Brentwood	Solano
2008	Davis Ultraserv Inc	Other Services (except Public Admin)	13	Brentwood	Contra Costa

Source: National Establishment Time Series 2010, Calculations by Bay Area Council Economic Institute

Table 5a: Top 15 Exits - NAICS 4 Description

Year	Company	Industry	Detailed Industry
1996	Highland Framers Of Nthrn Cal	Construction	Framing Contractors
2002	T&C Roofing Inc	Construction	Roofing Contractors
2008	Pagninis Inc	Wholesale Trade	Recyclable Material Merchant Wholesalers
2000	Gdh Enterprises	Construction	Plumbing, Heating, and Air-Conditioning Contractors
2006	Delta Excavating Inc	Construction	Site Preparation Contractors
1996	Cal-Nev Construction Inc	Construction	New Single-Family Housing Construction (except Operative Builders)
2007	Commtek Communications	Prof., Sci., and Tech. Services	Other Management Consulting Services
2002	Tri-Valley Drywall Co Inc	Construction	Drywall and Insulation Contractors
2004	Western Sierra Acceptance Corp	Finance and Insurance	Consumer Lending
2000	Grahn Masonry Inc	Construction	Masonry Contractors
1998	Simonis Alan	Wholesale Trade	Fresh Fruit and Vegetable Merchant Wholesalers
2009	Cheese Steak Shop Brentwood	Accommodation and Food Services	Full-Service Restaurants
2008	Mosquito Lounge LLC	Accommodation and Food Services	Drinking Places (Alcoholic Beverages)
2003	Pacific Ozone Technology Inc	Manufacturing	All Other Miscellaneous Electrical Equipment and Component Manufactur
2008	Davis Ultraserv Inc	Other Services (except Public Admin)	Other Electronic and Precision Equipment Repair and Maintenance

Source: National Establishment Time Series 2010, Calculations by Bay Area Council Economic Institute

Table 5b: Distribution of Establishments Moving Out - by Size

NAICS Description	Establishment Size							
	1	2-5	6-10	11-25	26-50	50-100	101+	
Ag., Forestry, Fishing and Hunting	8.3	91.7	0.0	0.0	0.0	0.0	0.0	12
Construction	1.4	8.9	9.1	4.1	24.4	0.0	52.1	902
Manufacturing	8.8	38.6	28.1	24.6	0.0	0.0	0.0	57
Wholesale Trade	2.4	26.0	11.0	21.3	39.4	0.0	0.0	127
Retail Trade	11.1	63.9	25.0	0.0	0.0	0.0	0.0	72
Transportation and Warehousing	8.6	22.9	68.6	0.0	0.0	0.0	0.0	35
Information	0.0	38.1	61.9	0.0	0.0	0.0	0.0	21
Finance and Insurance	6.9	34.5	0.0	58.6	0.0	0.0	0.0	29
Real Estate and Rental and Leasing	0.0	61.1	38.9	0.0	0.0	0.0	0.0	18
Prof., Sci., and Tech. Services	13.1	33.3	29.8	23.8	0.0	0.0	0.0	84
Admin Support and Waste Mgmt Svcs	11.8	38.2	38.2	11.8	0.0	0.0	0.0	102
Educational Services	0.0	0.0	100.0	0.0	0.0	0.0	0.0	6
Health Care and Social Assistance	5.7	45.7	0.0	48.6	0.0	0.0	0.0	35
Arts, Entertainment, and Recreation	100.0	0.0	0.0	0.0	0.0	0.0	0.0	2
Accommodation and Food Services	1.6	7.8	9.4	81.2	0.0	0.0	0.0	64
Other Services (except Public Admin)	10.2	29.5	45.5	14.8	0.0	0.0	0.0	88
Total	4.4	20.7	17.5	12.6	16.3	0.0	28.4	1,654

Source: National Establishment Time Series 2010, Calculations by Bay Area Council Economic Institute

Table 5c: Relative Distribution of Establishments Moving Out - by Size

NAICS Description	Establishment Size						
	1	2-5	6-10	11-25	26-50	50-100	101+
Ag., Forestry, Fishing and Hunting	92.5	361.5					
Construction	26.0	43.3	60.1	21.5	137.3		454.6
Manufacturing	86.0	101.2	296.4	89.5			
Wholesale Trade	39.0	68.2	43.4	110.4	351.2		
Retail Trade	221.1	210.8	238.3				
Transportation and Warehousing	73.6	71.1	321.9				
Information		157.0	317.8				
Finance and Insurance	141.2	70.0		363.2			
Real Estate and Rental and Leasing		145.3	253.8				
Prof., Sci., and Tech. Services	103.1	106.2	229.7	114.1			
Admin Support and Waste Mgmt Svcs	77.3	94.1	526.5	71.5			
Educational Services			10,506.7				
Health Care and Social Assistance	201.2	109.0		161.2			
Arts, Entertainment, and Recreation	1,060.3						
Accommodation and Food Services	249.6	71.9	60.5	186.2			
Other Services (except Public Admin)	93.5	64.2	239.5	85.8			
Total	68.1	73.4	137.5	64.3	121.0		655.7

Source: National Establishment Time Series 2010, Calculations by Bay Area Council Economic Institute

Note: A value > 100 indicates that movers are more common in the size category than are all establishments in the region.

Table 6a: Distribution of Establishments Expanding - by Size

NAICS Description	Establishment Size							Amount of Expansion
	1-5	6-25	26-50	51-100	101-250	251-500	501+	
Ag., Forestry, Fishing and Hunting	64.3	35.7	0.0	0.0	0.0	0.0	0.0	258
Utilities	15.4	84.6	0.0	0.0	0.0	0.0	0.0	13
Construction	32.1	31.9	9.4	9.8	16.8	0.0	0.0	1,192
Manufacturing	31.3	61.8	6.9	0.0	0.0	0.0	0.0	131
Wholesale Trade	59.4	31.5	9.1	0.0	0.0	0.0	0.0	219
Retail Trade	65.8	26.7	7.4	0.0	0.0	0.0	0.0	632
Transportation and Warehousing	97.7	2.3	0.0	0.0	0.0	0.0	0.0	44
Information	72.3	27.7	0.0	0.0	0.0	0.0	0.0	137
Finance and Insurance	78.5	21.5	0.0	0.0	0.0	0.0	0.0	93
Real Estate and Rental and Leasing	68.9	31.1	0.0	0.0	0.0	0.0	0.0	193
Prof., Sci., and Tech. Services	67.7	31.3	1.0	0.0	0.0	0.0	0.0	517
Admin Support and Waste Mgmt Svcs	61.7	8.2	18.2	8.0	4.0	0.0	0.0	501
Educational Services	12.8	58.0	8.5	20.6	0.0	0.0	0.0	281
Health Care and Social Assistance	70.5	29.5	0.0	0.0	0.0	0.0	0.0	380
Arts, Entertainment, and Recreation	82.2	0.0	17.8	0.0	0.0	0.0	0.0	45
Accommodation and Food Services	55.1	34.8	10.1	0.0	0.0	0.0	0.0	198
Other Services (except Public Admin)	71.1	18.0	10.9	0.0	0.0	0.0	0.0	284
Public Administration	57.4	0.0	13.0	29.6	0.0	0.0	0.0	54
Total	54.7	29.4	7.2	4.5	4.3	0.0	0.0	5,172

Source: National Establishment Time Series 2010, Calculations by Bay Area Council Economic Institute

Table 6b: Distribution of Establishments Contracting - by Size

NAICS Description	Establishment Size							Amount of Contraction
	1-5	6-25	26-50	51-100	101-250	251-500	501+	
Ag., Forestry, Fishing and Hunting	23.4	0.0	48.6	28.0	0.0	0.0	0.0	107
Utilities	0.0	100.0	0.0	0.0	0.0	0.0	0.0	4
Construction	12.5	29.9	27.6	10.9	19.2	0.0	0.0	562
Manufacturing	20.6	53.6	15.5	10.3	0.0	0.0	0.0	97
Wholesale Trade	29.4	70.6	0.0	0.0	0.0	0.0	0.0	68
Retail Trade	29.4	30.3	15.9	0.3	24.0	0.0	0.0	333
Transportation and Warehousing	100.0	0.0	0.0	0.0	0.0	0.0	0.0	9
Information	13.0	37.0	50.0	0.0	0.0	0.0	0.0	54
Finance and Insurance	43.1	29.4	27.5	0.0	0.0	0.0	0.0	51
Real Estate and Rental and Leasing	18.5	30.3	0.0	51.3	0.0	0.0	0.0	119
Prof., Sci., and Tech. Services	22.2	31.9	30.4	15.5	0.0	0.0	0.0	207
Admin Support and Waste Mgmt Svcs	63.2	33.7	3.2	0.0	0.0	0.0	0.0	95
Educational Services	0.4	10.1	0.0	20.2	69.4	0.0	0.0	258
Health Care and Social Assistance	27.8	59.1	13.0	0.0	0.0	0.0	0.0	115
Arts, Entertainment, and Recreation	61.5	38.5	0.0	0.0	0.0	0.0	0.0	13
Accommodation and Food Services	18.6	54.2	27.1	0.0	0.0	0.0	0.0	59
Other Services (except Public Admin)	66.7	33.3	0.0	0.0	0.0	0.0	0.0	147
Public Administration	0.0	0.0	30.1	69.9	0.0	0.0	0.0	143
Total	22.5	29.6	18.7	14.2	15.0	0.0	0.0	2,441

Source: National Establishment Time Series 2010, Calculations by Bay Area Council Economic Institute

Table 7a: Relative Distribution of Establishments Expanding - by Size

NAICS Description	Establishment Size					
	1-5	6-25	26-50	51-100	101-250	251-500 501+
Ag., Forestry, Fishing and Hunting	181.2	220.2				
Utilities	183.6	92.4				
Construction	117.5	89.9	54.5	92.2	180.4	
Manufacturing	64.5	167.6	122.6			
Wholesale Trade	129.9	70.1	97.6			
Retail Trade	184.1	108.2	49.0			
Transportation and Warehousing	216.5	5.2				
Information	220.6	65.7				
Finance and Insurance	144.4	55.3				
Real Estate and Rental and Leasing	149.4	98.3				
Prof., Sci., and Tech. Services	149.9	93.9	8.8			
Admin Support and Waste Mgmt Svcs	106.8	35.2	237.1	116.7	89.3	
Educational Services	420.8	479.1	71.7	29.5		
Health Care and Social Assistance	151.3	61.5				
Arts, Entertainment, and Recreation	194.2		63.4			
Accommodation and Food Services	469.0	59.5	51.4			
Other Services (except Public Admin)	122.4	50.6	965.4			
Public Administration	4,441.6		69.3	37.7		
Total	154.5	90.9	55.3	29.6	102.7	

Source: National Establishment Time Series 2010, Calculations by Bay Area Council Economic Institute

Table 7b: Relative Distribution of Establishments Contracting - by Size

NAICS Description	Establishment Size					
	1-5	6-25	26-50	51-100	101-250	251-500 501+
Ag., Forestry, Fishing and Hunting	65.8		176.3	135.2		
Utilities		109.1				
Construction	45.6	84.3	160.0	102.0	206.6	
Manufacturing	42.5	145.3	275.9	114.4		
Wholesale Trade	64.4	157.1				
Retail Trade	82.3	122.7	104.9	2.6	184.4	
Transportation and Warehousing	221.6					
Information	39.6	87.7	199.9			
Finance and Insurance	79.4	75.6	405.6			
Real Estate and Rental and Leasing	40.1	95.7		513.8		
Prof., Sci., and Tech. Services	49.2	95.5	276.8	187.4		
Admin Support and Waste Mgmt Svcs	109.4	144.7	41.2			
Educational Services	12.7	83.2		28.8	2,424.2	
Health Care and Social Assistance	59.7	123.4	238.6			
Arts, Entertainment, and Recreation	145.4	129.8				
Accommodation and Food Services	158.8	92.7	137.9			
Other Services (except Public Admin)	114.8	93.9				
Public Administration			160.7	89.0		
Total	63.5	91.6	143.0	94.1	363.1	

Source: National Establishment Time Series 2010, Calculations by Bay Area Council Economic Institute

Table 8a: Distribution of Establishments Dying - by Size

NAICS Description	Establishment Size							Amount of Death
	1-5	6-25	26-50	51-100	101-250	251-500	501+	
Ag., Forestry, Fishing and Hunting	46.6	22.6	30.8	0.0	0.0	0.0	0.0	146
Mining	23.5	76.5	0.0	0.0	0.0	0.0	0.0	17
Utilities	100.0	0.0	0.0	0.0	0.0	0.0	0.0	2
Construction	43.5	32.6	10.5	13.3	0.0	0.0	0.0	1,139
Manufacturing	51.1	40.6	8.3	0.0	0.0	0.0	0.0	313
Wholesale Trade	64.5	35.5	0.0	0.0	0.0	0.0	0.0	341
Retail Trade	53.0	18.4	11.8	4.3	12.5	0.0	0.0	1,401
Transportation and Warehousing	42.8	22.5	34.7	0.0	0.0	0.0	0.0	173
Information	38.6	10.7	50.7	0.0	0.0	0.0	0.0	140
Finance and Insurance	60.5	39.5	0.0	0.0	0.0	0.0	0.0	377
Real Estate and Rental and Leasing	59.3	13.7	9.6	17.3	0.0	0.0	0.0	364
Prof., Sci., and Tech. Services	59.5	29.7	10.9	0.0	0.0	0.0	0.0	691
Admin Support and Waste Mgmt Svcs	40.0	18.7	2.7	25.3	13.4	0.0	0.0	970
Educational Services	26.2	14.3	59.5	0.0	0.0	0.0	0.0	84
Health Care and Social Assistance	59.9	30.3	9.8	0.0	0.0	0.0	0.0	357
Arts, Entertainment, and Recreation	71.4	28.6	0.0	0.0	0.0	0.0	0.0	126
Accommodation and Food Services	19.3	45.1	23.4	12.2	0.0	0.0	0.0	534
Other Services (except Public Admin)	70.1	24.8	5.1	0.0	0.0	0.0	0.0	589
Public Administration	2.9	0.0	27.2	69.9	0.0	0.0	0.0	136
Other	100.0	0.0	0.0	0.0	0.0	0.0	0.0	15
Total	49.6	26.6	11.4	8.6	3.9	0.0	0.0	7,915

Source: National Establishment Time Series 2010, Calculations by Bay Area Council Economic Institute

Table 8b: Relative Distribution of Establishments Dying - by Size

NAICS Description	Establishment Size						
	1-5	6-25	26-50	51-100	101-250	251-500	501+
Ag., Forestry, Fishing and Hunting	187.4	146.2	109.2				
Mining	45.0	160.3					
Utilities	1,009.0						
Construction	231.2	108.5	56.5	90.5			
Manufacturing	115.4	115.4	538.1				
Wholesale Trade	171.5	76.7					
Retail Trade	166.6	72.2	65.6	38.8	91.4		
Transportation and Warehousing	108.2	54.7	180.6				
Information	189.4	37.1	99.9				
Finance and Insurance	123.2	89.2					
Real Estate and Rental and Leasing	162.9	43.2	66.1	100.3			
Prof., Sci., and Tech. Services	168.1	92.9	67.6				
Admin Support and Waste Mgmt Svcs	85.9	75.4	39.2	276.2	105.4		
Educational Services	1,376.6	266.9	856.6				
Health Care and Social Assistance	167.7	61.9	63.8				
Arts, Entertainment, and Recreation	172.9	93.2					
Accommodation and Food Services	201.0	75.5	107.5	137.0			
Other Services (except Public Admin)	146.4	58.7	773.2				
Public Administration	862.1		298.1	79.3			
Other	100.0						
Total	176.3	85.9	77.3	47.3	56.6		

Source: National Establishment Time Series 2010, Calculations by Bay Area Council Economic Institute

Table 9: Move Ins Relative to Move Outs - Across Time

Contents are (Ratio MoveIns/MoveOuts in Brentwood)/(Average Ratio in Other Regions)

Industry	Total	1995-2000	2001-2003	2004-2007	2008+	All Yrs
by Employment						
Educational Services	11,912			4.02		13.44
Arts, Entertainment, and Recreation	2,411			1.50	1.87	4.98
Admin Support and Waste Mgmt Svcs	10,513	5.76	6.19	3.16	1.28	4.07
Finance and Insurance	5,504	1.56		1.82	4.21	4.04
Real Estate and Rental and Leasing	6,418	1.51	5.61	2.01		3.65
Retail Trade	20,926	2.18	2.27	5.77	3.46	3.55
Transportation and Warehousing	2,048	0.39	12.07	14.19	0.62	3.23
Information	2,182	0.45		2.65	2.25	2.35
Health Care and Social Assistance	7,371		2.51	4.45	1.86	2.34
Prof., Sci., and Tech. Services	10,815		3.77	1.53	1.07	1.94
Manufacturing	3,721	8.21	1.09	1.14	0.27	1.75
Total	140,915	0.64	1.63	3.62	1.51	1.70
Ag., Forestry, Fishing and Hunting	5,198				0.00	1.68
Other Services (except Public Admin)	9,880	1.04	1.21	1.55	0.87	1.63
Wholesale Trade	5,204	1.29	2.39	7.17	0.08	1.52
Construction	22,026	0.18	0.88	5.06	4.23	1.19
Accommodation and Food Services	10,751				0.02	0.98
Mining	68					
Utilities	538					
Public Administration	3,362					
Other	67					
by Number of Establishments						
Educational Services	452			3.69		7.47
Real Estate and Rental and Leasing	1,540	3.86	3.60	4.21		5.41
Finance and Insurance	1,510	2.17		7.32	2.11	4.32
Information	483	0.50		5.16	2.51	3.65
Arts, Entertainment, and Recreation	552			2.43	1.44	3.20
Manufacturing	1,039	6.65	7.31	1.85	1.79	3.10
Prof., Sci., and Tech. Services	2,955		4.49	2.03	2.50	2.93
Total	28,537	2.43	3.37	2.78	1.66	2.48
Retail Trade	3,856	2.76	2.34	2.17	5.22	2.46
Wholesale Trade	1,290	2.64	3.49	8.74	0.42	2.32
Accommodation and Food Services	950				0.22	2.24
Admin Support and Waste Mgmt Svcs	3,629	1.57	2.06	3.18	1.44	2.23
Transportation and Warehousing	590	0.41	4.40	8.71	0.91	2.21
Construction	3,859	3.17	3.27	2.38	1.45	2.19
Health Care and Social Assistance	1,507		1.85	2.71	1.66	2.15
Other Services (except Public Admin)	3,087	0.32	1.57	1.70	2.94	1.96
Ag., Forestry, Fishing and Hunting	1,060				0.00	0.84
Other	30					
Mining	25					
Public Administration	71					
Utilities	52					

Source: National Establishment Time Series 2010, Calculations by Bay Area Council Economic Institute

Table 9a: Move Ins Relative to Move Outs - 1995-2009

Industry	Total	Ratio	Brentwood	San Francisco	Santa Clara	Los Angeles	Alameda	Contra Costa
by Employment								
Educational Services	11,912	13.44	12.83	0.79	0.79	0.68	1.74	0.77
Arts, Entertainment, and Recreation	2,411	4.98	5.00	1.14	0.45	0.93	0.70	1.80
Admin Support and Waste Mgmt Svcs	10,513	4.07	3.29	0.31	0.75	0.68	1.03	1.27
Finance and Insurance	5,504	4.04	2.97	0.30	0.46	0.53	0.81	1.56
Real Estate and Rental and Leasing	6,418	3.65	3.39	1.01	0.69	1.02	0.84	1.07
Retail Trade	20,926	3.55	3.69	1.07	0.67	0.52	1.52	1.43
Transportation and Warehousing	2,048	3.23	2.64	0.36	0.37	0.39	1.12	1.85
Information	2,182	2.35	2.29	0.98	0.76	0.92	1.18	1.03
Health Care and Social Assistance	7,371	2.34	1.91	0.68	0.92	0.63	0.92	0.93
Prof., Sci., and Tech. Services	10,815	1.94	1.81	0.60	0.84	0.65	1.37	1.19
Manufacturing	3,721	1.75	1.68	0.31	0.63	0.44	1.60	1.82
Total	140,915	1.70	1.51	0.48	0.68	0.56	1.38	1.34
Ag., Forestry, Fishing and Hunting	5,198	1.68	1.25	0.44	0.34	1.60	0.84	0.50
Other Services (except Public Admin)	9,880	1.63	1.48	0.48	0.60	0.65	0.87	1.92
Wholesale Trade	5,204	1.52	1.22	0.43	0.64	0.49	1.41	1.05
Construction	22,026	1.19	0.94	0.51	0.44	0.53	1.59	0.87
Accommodation and Food Services	10,751	0.98	0.81	0.53	0.86	0.52	1.45	0.75
Public Administration	3,362			0.03	26.31	0.72	17.40	2.85
Other	67			0.02	0.60	0.83	3.00	0.22
Utilities	538			0.43	0.08	0.32	2.86	0.25
Mining	68			0.04	0.38	0.53	0.07	42.38
by Number of Establishments								
Educational Services	452	7.47	6.00	0.78	0.72	0.70	0.73	1.09
Real Estate and Rental and Leasing	1,540	5.41	4.20	0.67	0.53	0.67	0.85	1.16
Finance and Insurance	1,510	4.32	3.43	0.63	0.61	0.59	0.85	1.29
Information	483	3.65	3.00	0.63	0.63	0.73	0.91	1.20
Arts, Entertainment, and Recreation	552	3.20	2.50	0.63	0.55	0.79	0.95	0.99
Manufacturing	1,039	3.10	2.21	0.43	0.52	0.46	1.00	1.17
Prof., Sci., and Tech. Services	2,955	2.93	2.26	0.57	0.60	0.63	0.96	1.10
Total	28,537	2.48	1.89	0.55	0.60	0.61	0.92	1.13
Retail Trade	3,856	2.46	2.00	0.51	0.70	0.63	0.82	1.40
Wholesale Trade	1,290	2.32	1.76	0.42	0.59	0.59	1.13	1.07
Accommodation and Food Services	950	2.24	2.25	0.78	0.92	0.94	1.06	1.31
Admin Support and Waste Mgmt Svcs	3,629	2.23	1.67	0.55	0.69	0.65	0.85	0.99
Transportation and Warehousing	590	2.21	1.62	0.46	0.46	0.61	0.94	1.21
Construction	3,859	2.19	1.49	0.55	0.48	0.52	0.87	0.99
Health Care and Social Assistance	1,507	2.15	1.75	0.76	0.76	0.71	0.72	1.12
Other Services (except Public Admin)	3,087	1.96	1.42	0.52	0.62	0.58	0.82	1.07
Ag., Forestry, Fishing and Hunting	1,060	0.84	0.75	0.86	0.77	0.98	1.10	0.77
Public Administration	71			0.40	1.25	0.88	0.67	2.00
Utilities	52			0.88	0.50	0.75	1.38	1.00
Mining	25			0.36	0.43	0.58	0.62	5.80
Other	30			0.25	0.67	1.00	1.00	0.33

Source: National Establishment Time Series 2010, Calculations by Bay Area Council Economic Institute

Note: Ratio is the Brentwoodratio divided by the average of the ratio in the other regions.

Table 9b: Move Ins Relative to Move Outs - 1995-2000

Industry	Total	Ratio	Brentwood	San Francisco	Santa Clara	Los Angeles	Alameda	Contra Costa
by Employment								
Manufacturing	813	8.21	8.00	0.19	0.74	0.44	2.51	0.99
Admin Support and Waste Mgmt Svcs	1,461	5.76	5.29	0.15	1.88	0.81	0.95	0.79
Retail Trade	4,015	2.18	3.00	2.19	0.59	0.43	1.62	2.05
Finance and Insurance	870	1.56	1.67	0.18	0.32	0.70	1.94	2.19
Real Estate and Rental and Leasing	1,019	1.51	1.42	0.56	0.67	0.88	1.44	1.14
Wholesale Trade	979	1.29	1.10	0.52	0.41	0.59	1.59	1.16
Other Services (except Public Admin)	1,907	1.04	0.83	0.16	0.45	0.47	1.70	1.21
Total	26,865	0.64	0.58	0.35	0.75	0.56	1.79	1.14
Information	444	0.45	0.55	0.36	0.93	1.24	2.19	1.35
Transportation and Warehousing	400	0.39	0.35	0.09	0.24	0.57	2.28	1.30
Construction	4,587	0.18	0.14	0.78	0.41	0.62	1.29	0.93
Accommodation and Food Services	2,348			1.24	0.63	0.15	0.95	1.24
Mining	15			0.07	0.00	0.12	0.62	2.00
Prof., Sci., and Tech. Services	1,790			0.82	1.11	0.78	1.81	1.42
Utilities	91			0.64	0.13	0.14	0.31	0.05
Arts, Entertainment, and Recreation	585			1.29	0.57	0.32	0.58	1.57
Educational Services	2,232			0.85	0.52	0.38	0.18	6.37
Other	8							
Ag., Forestry, Fishing and Hunting	1,232			0.46	0.19	3.36	1.28	0.77
Public Administration	847			0.00		0.73	0.00	0.87
Health Care and Social Assistance	1,222			0.55	0.65	0.48	2.88	0.51
by Number of Establishments								
Manufacturing	201	6.65	5.00	0.41	0.50	0.46	1.37	1.02
Real Estate and Rental and Leasing	278	3.86	3.00	0.42	0.78	0.67	0.87	1.14
Construction	732	3.17	2.40	0.78	0.51	0.47	0.93	1.11
Retail Trade	769	2.76	2.50	0.66	0.78	0.69	1.06	1.33
Wholesale Trade	228	2.64	2.25	0.42	0.48	0.67	1.42	1.26
Total	4,754	2.43	2.04	0.60	0.60	0.62	1.14	1.22
Finance and Insurance	219	2.17	2.00	0.61	0.83	0.63	0.96	1.56
Admin Support and Waste Mgmt Svcs	231	1.57	1.25	0.63	0.73	0.72	0.94	0.95
Information	74	0.50	0.50	0.71	0.63	0.81	1.33	1.54
Transportation and Warehousing	95	0.41	0.33	0.54	0.26	0.71	1.19	1.35
Other Services (except Public Admin)	589	0.32	0.25	0.34	0.77	0.63	1.19	0.98
Educational Services	84			1.00	0.44	0.82	0.47	2.00
Public Administration	14			0.00		0.71	0.00	1.50
Arts, Entertainment, and Recreation	112			0.52	0.43	0.62	0.73	1.45
Health Care and Social Assistance	215			0.92	0.85	0.77	1.04	1.10
Other	4							
Prof., Sci., and Tech. Services	431			0.73	0.67	0.59	1.09	1.28
Mining	5			0.75	0.00	0.35	1.50	2.00
Utilities	10			1.00	0.50	0.29	0.25	0.50
Accommodation and Food Services	199			1.00	0.71	0.75	1.10	1.64
Ag., Forestry, Fishing and Hunting	264			0.20	0.50	0.69	2.00	4.00

Source: National Establishment Time Series 2010, Calculations by Bay Area Council Economic Institute

Note: Ratio is the Brentwoodratio divided by the average of the ratio in the other regions.

Table 9c: Move Ins Relative to Move Outs - 2001-2003

Industry	Total	Ratio	Brentwood	San Francisco	Santa Clara	Los Angeles	Alameda	Contra Costa
by Employment								
Transportation and Warehousing	359	12.07	12.00	0.61	0.59	0.18	0.84	2.75
Admin Support and Waste Mgmt Svcs	1,504	6.19	4.91	0.49	0.36	0.84	0.93	1.35
Real Estate and Rental and Leasing	978	5.61	5.50	1.29	0.35	1.09	1.51	0.66
Prof., Sci., and Tech. Services	2,265	3.77	3.33	0.44	0.56	0.66	1.62	1.14
Health Care and Social Assistance	1,144	2.51	2.25	0.74	0.83	1.14	0.85	0.92
Wholesale Trade	768	2.39	2.08	0.08	0.52	0.72	1.43	1.60
Retail Trade	3,148	2.27	2.11	0.43	0.58	0.72	0.93	1.97
Total	23,198	1.63	1.67	0.42	0.39	0.64	1.49	2.19
Other Services (except Public Admin)	1,770	1.21	1.53	0.76	1.05	0.45	0.97	3.08
Manufacturing	754	1.09	1.60	0.19	0.25	0.51	1.97	4.42
Construction	3,435	0.88	0.82	0.22	0.56	0.49	2.55	0.84
Finance and Insurance	734			0.21	0.27	1.05	1.40	3.28
Ag., Forestry, Fishing and Hunting	728			0.48	0.12	0.44	0.20	1.05
Utilities	117			0.00		8.00	0.00	0.33
Mining	12			0.00	0.60	6.02	0.20	662.60
Public Administration	444			0.30	6.00	0.05	4.72	4.78
Accommodation and Food Services	1,926			0.20	0.40	1.31	1.41	0.64
Arts, Entertainment, and Recreation	372			0.94	0.23	1.34	0.87	4.11
Information	253			1.05	0.48	0.73	0.81	0.74
Other	8			0.02	0.50	0.87	3.00	0.25
Educational Services	2,479			0.47	0.23	1.20	3.19	0.23
by Number of Establishments								
Manufacturing	193	7.31	5.00	0.39	0.42	0.56	1.00	1.05
Prof., Sci., and Tech. Services	503	4.49	3.33	0.47	0.46	0.71	1.06	1.00
Transportation and Warehousing	81	4.40	3.00	0.53	0.60	0.61	0.57	1.09
Real Estate and Rental and Leasing	221	3.60	3.00	0.68	0.33	0.70	1.02	1.44
Wholesale Trade	218	3.49	2.33	0.31	0.53	0.66	0.85	1.00
Total	4,391	3.37	2.48	0.48	0.48	0.69	0.89	1.14
Construction	592	3.27	2.11	0.39	0.38	0.52	0.75	1.18
Retail Trade	654	2.34	2.00	0.47	0.48	0.69	0.71	1.93
Admin Support and Waste Mgmt Svcs	354	2.06	1.33	0.51	0.42	0.63	0.76	0.90
Health Care and Social Assistance	254	1.85	1.50	0.68	0.77	0.82	0.82	0.95
Other Services (except Public Admin)	533	1.57	1.17	0.63	0.59	0.72	0.91	0.86
Accommodation and Food Services	142			0.55	0.61	1.31	1.06	1.35
Mining	5			0.20	1.00	0.60	1.00	23.00
Ag., Forestry, Fishing and Hunting	172			1.20	0.67	1.61	1.00	0.71
Utilities	11			0.00		2.00	0.00	1.00
Public Administration	11			0.80	2.00	1.20	0.43	2.50
Arts, Entertainment, and Recreation	91			0.52	0.60	0.95	1.07	1.09
Other	5			0.25	0.60	1.38	1.00	0.25
Educational Services	74			0.60	0.61	0.75	0.79	1.18
Information	79			0.47	0.55	0.84	0.96	1.23
Finance and Insurance	198			0.54	0.33	0.59	0.81	1.14

Source: National Establishment Time Series 2010, Calculations by Bay Area Council Economic Institute

Note: Ratio is the Brentwoodratio divided by the average of the ratio in the other regions.

Table 9d: Move Ins Relative to Move Outs - 2004-2007

Industry	Total	Ratio	Brentwood	San Francisco	Santa Clara	Los Angeles	Alameda	Contra Costa
by Employment								
Transportation and Warehousing	625	14.19	13.33	0.57	0.47	0.41	1.63	1.62
Wholesale Trade	1,735	7.17	5.62	1.06	0.99	0.40	0.97	0.49
Retail Trade	5,971	5.77	4.32	0.62	0.93	0.48	0.63	1.08
Construction	5,660	5.06	3.57	0.59	0.36	0.47	1.25	0.86
Health Care and Social Assistance	2,277	4.45	4.00	1.33	0.88	0.72	0.26	1.31
Educational Services	3,496	4.02	5.33	1.04	0.82	0.50	3.41	0.85
Total	41,294	3.62	3.00	0.81	0.93	0.61	0.81	0.99
Admin Support and Waste Mgmt Svcs	3,548	3.16	2.36	0.67	1.04	0.43	0.98	0.62
Information	657	2.65	2.67	1.45	1.01	0.96	0.54	1.08
Real Estate and Rental and Leasing	2,147	2.01	2.25	1.63	1.13	1.32	0.82	0.70
Finance and Insurance	1,804	1.82	1.16	0.85	0.66	0.72	0.40	0.54
Other Services (except Public Admin)	2,744	1.55	1.30	0.89	0.52	0.67	0.85	1.26
Prof., Sci., and Tech. Services	3,425	1.53	1.39	0.63	1.09	0.76	0.52	1.54
Arts, Entertainment, and Recreation	716	1.50	2.00	1.34	0.93	1.01	0.88	2.51
Manufacturing	951	1.14	1.06	0.78	0.97	0.59	1.11	1.18
Other	40				2.00	0.58		0.00
Utilities	161				0.00	0.10		
Ag., Forestry, Fishing and Hunting	1,237			0.56	0.43	15.12	1.19	0.19
Mining	10			0.56	0.67	0.12		0.00
Accommodation and Food Services	3,174			0.74	1.99	1.42	2.07	0.78
Public Administration	916			0.50	0.00	10.08	0.23	
by Number of Establishments								
Wholesale Trade	408	8.74	6.50	0.58	0.74	0.57	0.86	0.96
Transportation and Warehousing	206	8.71	6.00	0.32	0.59	0.52	0.84	1.17
Finance and Insurance	521	7.32	5.50	0.76	0.61	0.62	0.83	0.93
Information	171	5.16	4.00	0.72	0.63	0.73	0.78	1.02
Real Estate and Rental and Leasing	494	4.21	3.00	0.75	0.44	0.66	1.03	0.68
Educational Services	139	3.69	3.00	0.73	0.85	0.75	0.74	1.00
Admin Support and Waste Mgmt Svcs	1,430	3.18	2.14	0.49	0.73	0.65	0.77	0.73
Total	9,047	2.78	2.03	0.57	0.70	0.63	0.77	0.96
Health Care and Social Assistance	485	2.71	2.00	0.66	0.68	0.63	0.63	1.08
Arts, Entertainment, and Recreation	164	2.43	2.00	0.76	0.62	0.81	1.02	0.90
Construction	1,163	2.38	1.55	0.51	0.57	0.58	0.76	0.85
Retail Trade	1,079	2.17	1.67	0.50	0.72	0.66	0.75	1.21
Prof., Sci., and Tech. Services	998	2.03	1.46	0.53	0.71	0.65	0.79	0.91
Manufacturing	312	1.85	1.33	0.43	0.77	0.58	0.69	1.14
Other Services (except Public Admin)	869	1.70	1.22	0.64	0.73	0.55	0.62	1.06
Other	17				1.00	0.57		0.00
Ag., Forestry, Fishing and Hunting	250			0.70	0.77	1.60	0.57	0.86
Public Administration	23			1.00	0.00	1.00	0.12	
Accommodation and Food Services	297			0.73	1.11	1.04	0.96	1.52
Utilities	15				0.00	1.00		
Mining	6			0.33	1.00	1.00		0.00

Source: National Establishment Time Series 2010, Calculations by Bay Area Council Economic Institute

Note: Ratio is the Brentwoodratio divided by the average of the ratio in the other regions.

Table 9e: Move Ins Relative to Move Outs - 2008-2009

Industry	Total	Ratio	Brentwood	San Francisco	Santa Clara	Los Angeles	Alameda	Contra Costa
by Employment								
Construction	3,523	4.23	3.67	0.57	0.69	0.48	1.59	1.01
Finance and Insurance	1,221	4.21	3.43	0.23	0.66	0.44	1.46	1.29
Retail Trade	4,040	3.46	6.50	0.61	0.35	0.73	6.80	0.90
Information	432	2.25	2.00	1.76	0.40	0.83	0.80	0.66
Arts, Entertainment, and Recreation	444	1.87	2.00	1.58	0.39	1.73	0.27	1.39
Health Care and Social Assistance	1,714	1.86	2.14	1.72	1.80	1.10	0.60	0.54
Total	25,365	1.51	1.37	0.60	0.71	0.76	1.27	1.17
Admin Support and Waste Mgmt Svcs	2,916	1.28	2.30	0.21	1.37	0.93	0.80	5.66
Prof., Sci., and Tech. Services	1,998	1.07	0.95	0.70	0.98	0.65	1.63	0.47
Other Services (except Public Admin)	1,603	0.87	0.80	0.60	1.02	0.73	0.64	1.61
Transportation and Warehousing	333	0.62	0.50	1.17	0.14	1.00	0.16	1.56
Manufacturing	471	0.27	0.43	1.02	0.71	0.74	0.80	4.72
Wholesale Trade	965	0.08	0.08	1.18	0.52	0.60	1.65	1.27
Accommodation and Food Services	1,419	0.02	0.03	0.22	0.98	2.12	3.02	0.36
Ag., Forestry, Fishing and Hunting	681	0.00	0.00	0.11	3.50	0.41	1.20	0.24
Other	9					1.67		0.33
Real Estate and Rental and Leasing	1,262			0.90	0.82	1.26	0.49	1.98
Mining	4				2.50	1.22	0.00	
Utilities	84				0.02	2.26	11.33	2.00
Public Administration	490			0.00		211.00		0.00
Educational Services	1,756			1.94	4.33	0.46	1.64	0.32
by Number of Establishments								
Retail Trade	655	5.22	4.50	0.47	0.96	0.64	1.12	1.11
Other Services (except Public Admin)	531	2.94	2.33	0.52	0.75	0.52	0.74	1.44
Information	106	2.51	2.00	0.73	0.76	0.58	0.64	1.29
Prof., Sci., and Tech. Services	669	2.50	2.00	0.73	0.77	0.67	0.78	1.05
Finance and Insurance	376	2.11	1.75	0.77	0.63	0.61	0.78	1.36
Manufacturing	176	1.79	1.50	0.59	0.66	0.54	0.89	1.51
Total	6,213	1.66	1.38	0.67	0.78	0.65	0.88	1.18
Health Care and Social Assistance	372	1.66	1.50	1.02	0.93	0.84	0.78	0.95
Construction	731	1.45	1.10	0.65	0.63	0.56	1.06	0.89
Admin Support and Waste Mgmt Svcs	1,410	1.44	1.31	0.58	1.02	0.73	0.86	1.36
Arts, Entertainment, and Recreation	101	1.44	1.00	0.71	0.33	0.80	0.82	0.82
Transportation and Warehousing	117	0.91	0.67	0.27	0.70	0.65	0.83	1.20
Wholesale Trade	255	0.42	0.38	0.72	0.68	0.62	1.17	1.31
Accommodation and Food Services	151	0.22	0.25	0.81	1.23	1.27	1.10	1.36
Ag., Forestry, Fishing and Hunting	130	0.00	0.00	3.00	2.00	0.76	1.67	0.86
Mining	2				1.00	1.00	0.00	
Public Administration	13			0.00		2.00		0.00
Real Estate and Rental and Leasing	319			0.82	0.68	0.69	0.65	1.57
Educational Services	88			1.44	1.07	0.43	1.06	0.64
Other	3					1.00		1.00
Utilities	8				0.33	0.60	3.00	1.00

Source: National Establishment Time Series 2010, Calculations by Bay Area Council Economic Institute

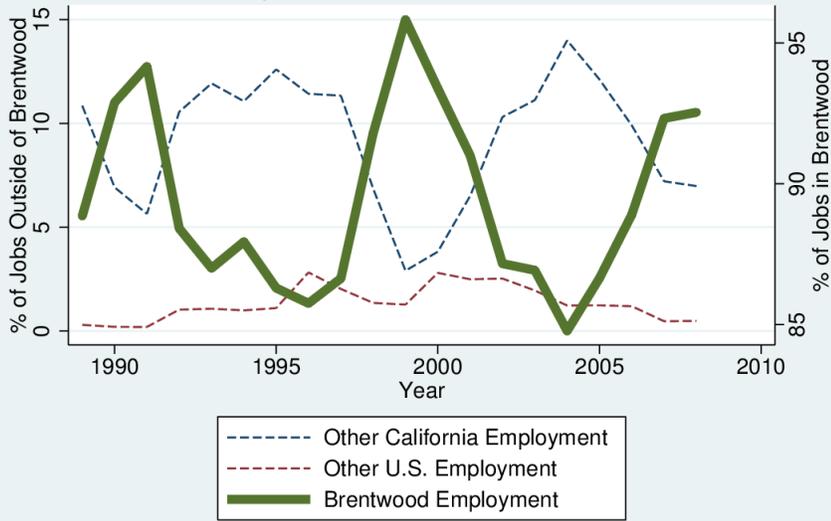
Note: Ratio is the Brentwoodratio divided by the average of the ratio in the other regions.

Largest Employment Trading Partners

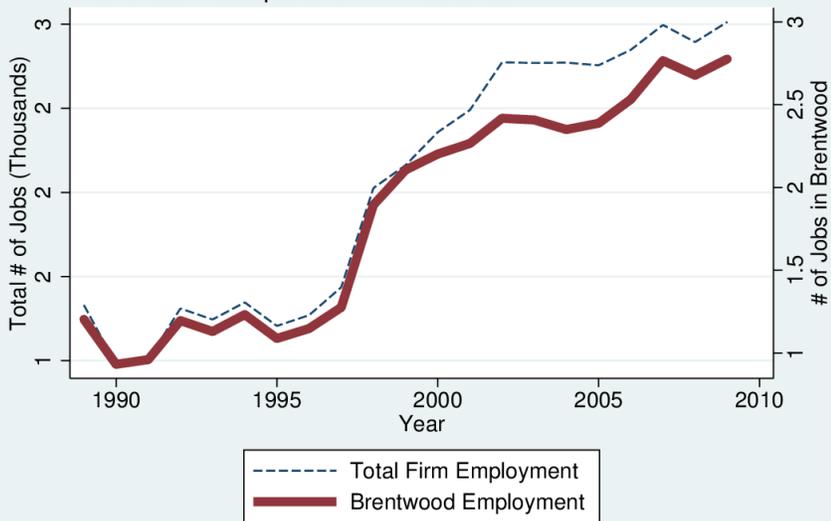


IntraFirm Geographical Employment Changes

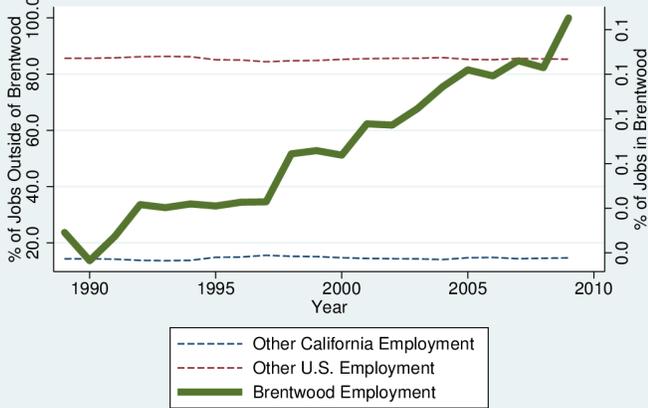
Employment Patterns of Multi-Establishment Firms
Brentwood Headquarters – All Industries



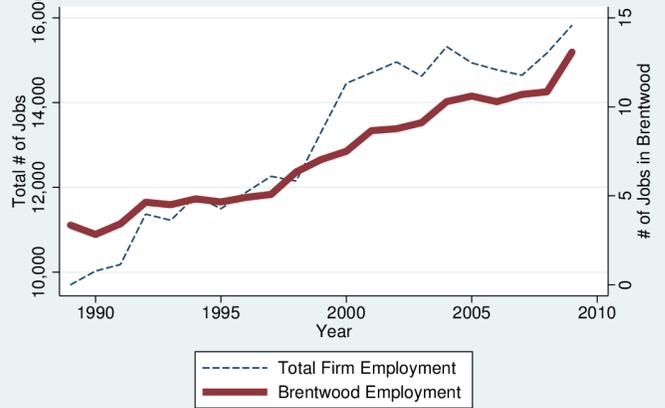
Employment in Multi-Establishment Firms
Brentwood Headquarters – All Industries



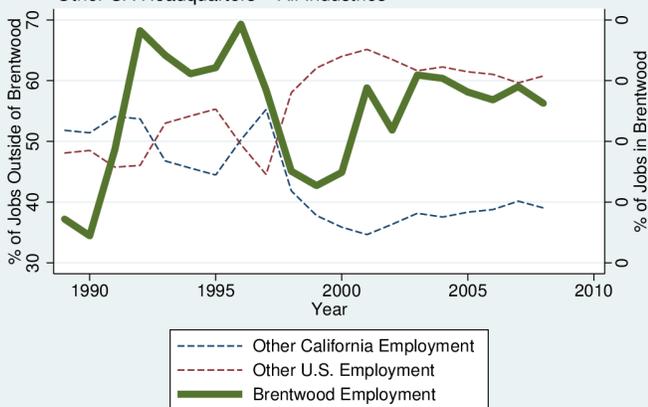
Employment Patterns of Multi-Establishment Firms
ALL – All Industries



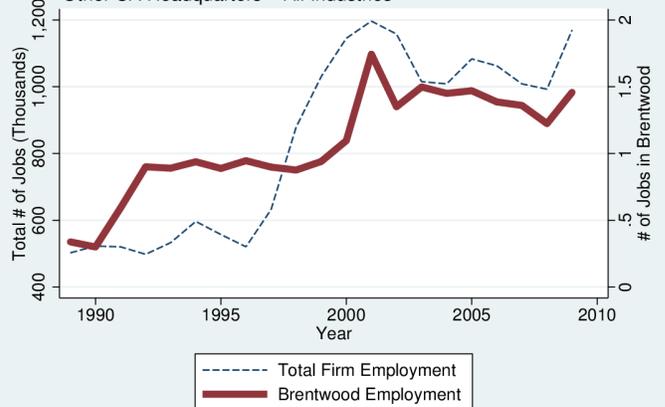
Employment in Multi-Establishment Firms
ALL – All Industries



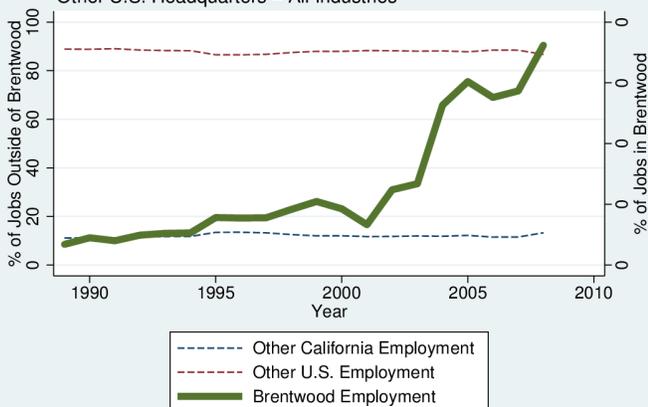
Employment Patterns of Multi-Establishment Firms
Other CA Headquarters – All Industries



Employment in Multi-Establishment Firms
Other CA Headquarters – All Industries



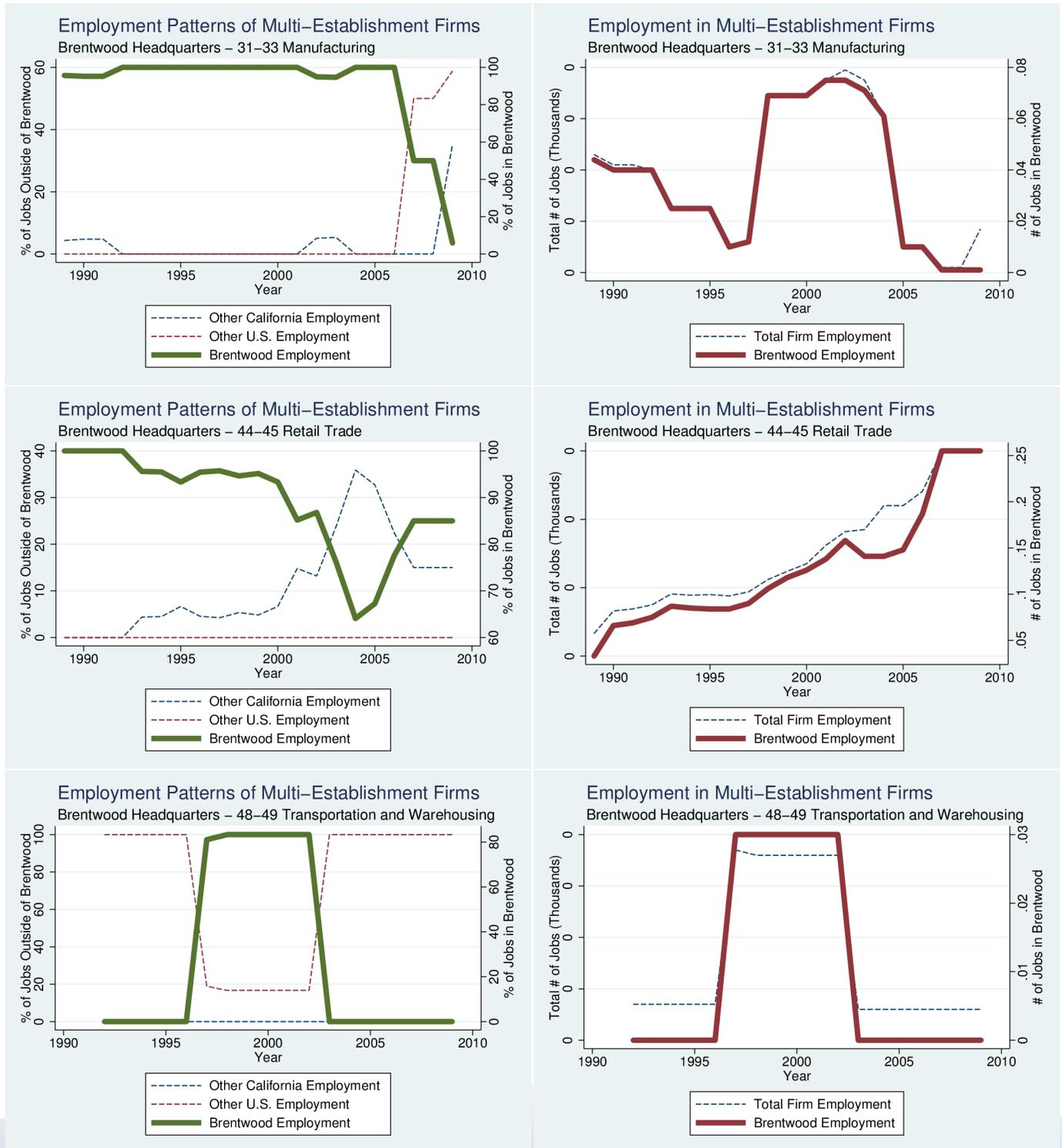
Employment Patterns of Multi-Establishment Firms
Other U.S. Headquarters – All Industries



Employment in Multi-Establishment Firms
Other U.S. Headquarters – All Industries



IntraFirm Geographical Employment Changes - by Major Industry



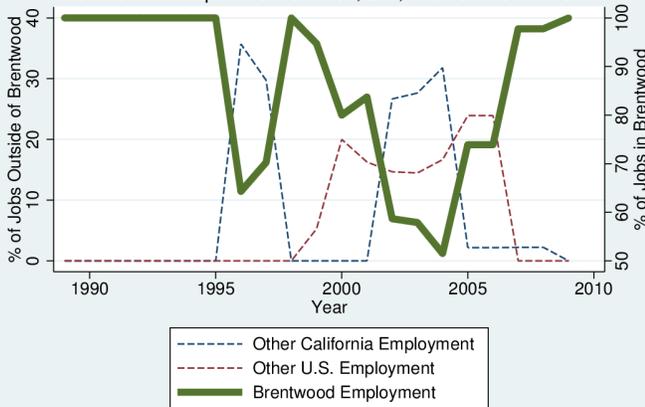
Employment Patterns of Multi-Establishment Firms
Brentwood Headquarters – 51 Information



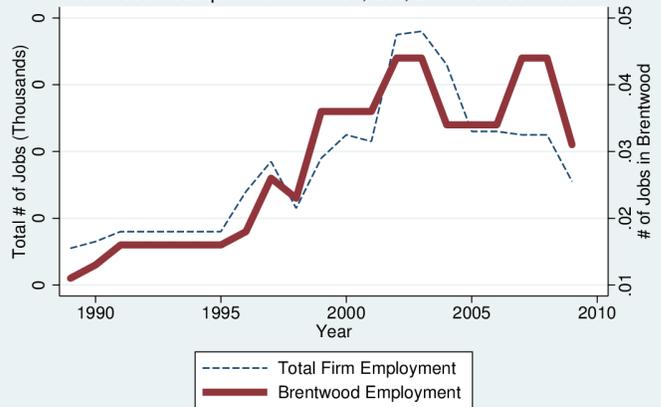
Employment in Multi-Establishment Firms
Brentwood Headquarters – 51 Information



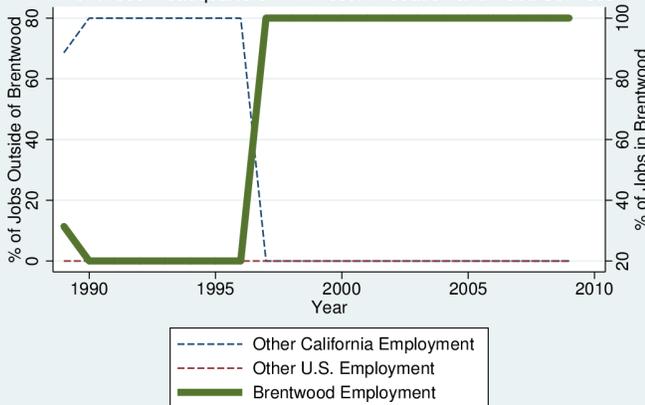
Employment Patterns of Multi-Establishment Firms
Brentwood Headquarters – 54 Prof., Sci., and Tech. Services



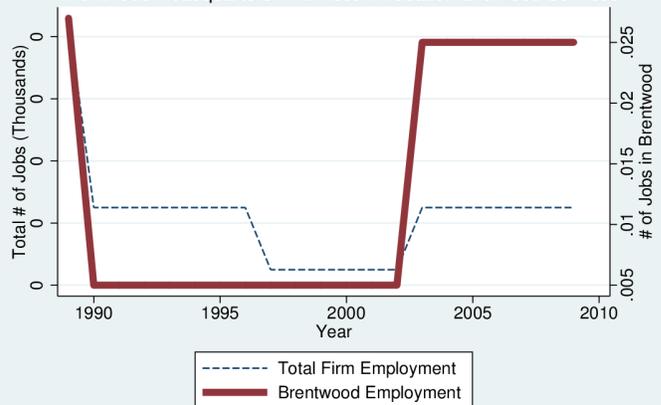
Employment in Multi-Establishment Firms
Brentwood Headquarters – 54 Prof., Sci., and Tech. Services



Employment Patterns of Multi-Establishment Firms
Brentwood Headquarters – 72 Accommodation and Food Services



Employment in Multi-Establishment Firms
Brentwood Headquarters – 72 Accommodation and Food Services



Startup Activity

Table 10: Startup Activity - Average Annual Statistics

NAICS	Description	# Establishments	# Births	Startup Activity	5 Year Survival
99	Other	2	1	26.67	50.00
56	Admin Support and Waste Mgmt Svcs	200	50	25.22	64.57
54	Prof., Sci., and Tech. Services	162	26	15.98	58.67
62	Health Care and Social Assistance	82	12	14.76	62.37
52	Finance and Insurance	82	12	14.67	65.67
	Brentwood	1,549	220	14.23	59.10
51	Information	26	4	14.08	59.37
48-49	Transportation and Warehousing	32	4	13.46	48.65
71	Arts, Entertainment, and Recreation	30	4	12.78	62.50
53	Real Estate and Rental and Leasing	84	10	12.50	64.56
23	Construction	208	26	12.48	57.69
42	Wholesale Trade	70	9	12.44	52.63
44-45	Retail Trade	208	26	12.37	56.58
81	Other Services (except Public Admin)	166	19	11.57	54.69
31-33	Manufacturing	56	6	11.25	47.14
72	Accommodation and Food Services	51	5	9.51	84.21
61	Educational Services	25	2	9.26	73.68
11	Ag., Forestry, Fishing and Hunting	56	4	6.50	57.14
92	Public Administration	4	0	5.71	100.00
21	Mining	1	0	4.00	100.00
22	Utilities	3	0	3.92	0.00

Source: National Establishment Time Series 2010, Calculations by Bay Area Council Economic Institute
Startup Activity is births as a proportion of all establishments.

Table 11: Brentwood Startup Activity - Average Annual Statistics

County	# Establishments	# Births	Startup Activity	5 Year Survival
Brentwood	1,549	220	14.23	59.10
Alameda	81,172	8,530	10.51	54.06
Contra Costa	52,188	5,656	10.84	54.35
Marin	25,467	2,471	9.70	55.53
Napa	8,508	784	9.22	58.43
San Francisco	62,473	5,951	9.53	56.10
Santa Clara	98,238	10,711	10.90	54.36
Solano	16,902	1,913	11.32	53.92
Sonoma	30,588	2,879	9.41	57.13
Bay Area	420,841	43,428	10.32	54.91
California	1,937,407	214,456	11.07	53.71
Los Angeles County	546,459	64,068	11.72	52.96
San Diego County	163,309	18,604	11.39	55.30
Orange County	197,570	23,555	11.92	51.40
Riverside County	73,829	9,287	12.58	53.74
San Bernardino County	74,036	9,065	12.24	51.40
Sacramento County	63,481	7,767	12.24	50.35

Source: National Establishment Time Series 2010, Calculations by Bay Area Council Economic Institute
Startup Activity is births as a proportion of all establishments.

**Table 11a: Brentwood Startup Activity - Average Annual Statistics
NAICS 31-33: Manufacturing**

County	# Establishments	# Births	Startup Activity	5 Year Survival
Brentwood	56	6	11.25	47.14
Alameda	5,165	328	6.35	55.49
Contra Costa	2,102	149	7.10	54.33
Marin	1,022	70	6.86	53.94
Napa	683	43	6.32	64.73
San Francisco	2,545	172	6.76	54.43
Santa Clara	7,221	488	6.76	56.10
Solano	746	55	7.41	50.68
Sonoma	1,923	120	6.25	57.72
Bay Area	23,742	1,570	6.61	55.51
California	113,431	8,172	7.20	55.10
Los Angeles County	35,655	2,613	7.33	54.46
San Diego County	9,232	707	7.66	58.63
Orange County	13,875	1,050	7.57	53.24
Riverside County	4,124	335	8.13	54.71
San Bernardino County	4,852	380	7.82	53.17
Sacramento County	2,487	212	8.53	51.71

Source: National Establishment Time Series 2010, Calculations by Bay Area Council Economic Institute
Startup Activity is births as a proportion of all establishments.

**Table 11b: Brentwood Startup Activity - Average Annual Statistics
NAICS 51: Information**

County	# Establishments	# Births	Startup Activity	5 Year Survival
Brentwood	26	4	14.08	59.37
Alameda	2,165	280	12.95	48.54
Contra Costa	1,112	144	12.98	47.91
Marin	1,021	107	10.47	48.23
Napa	141	17	12.01	54.42
San Francisco	2,396	284	11.86	49.64
Santa Clara	3,168	440	13.89	47.94
Solano	298	41	13.62	52.11
Sonoma	646	69	10.70	54.10
Bay Area	12,251	1,545	12.61	48.51
California	52,666	6,845	13.00	50.74
Los Angeles County	20,872	2,778	13.31	52.52
San Diego County	3,873	514	13.27	52.04
Orange County	4,813	685	14.23	47.77
Riverside County	1,244	171	13.79	52.09
San Bernardino County	1,197	179	14.92	50.20
Sacramento County	1,346	181	13.48	46.98

Source: National Establishment Time Series 2010, Calculations by Bay Area Council Economic Institute
Startup Activity is births as a proportion of all establishments.

Table 11c: Brentwood Startup Activity - Average Annual Statistics
NAICS 54: Prof, Sci, and Tech Svcs

County	# Establishments	# Births	Startup Activity	5 Year Survival
Brentwood	162	26	15.98	58.67
Alameda	11,799	1,280	10.85	53.65
Contra Costa	8,118	857	10.56	53.61
Marin	5,258	480	9.12	54.83
Napa	1,019	101	9.92	54.85
San Francisco	12,144	1,173	9.66	52.67
Santa Clara	17,004	1,857	10.92	53.57
Solano	1,688	215	12.72	51.20
Sonoma	4,031	394	9.78	55.10
Bay Area	67,914	7,056	10.39	53.57
California	255,476	28,865	11.30	52.27
Los Angeles County	69,211	8,042	11.62	51.19
San Diego County	24,365	2,803	11.50	54.45
Orange County	30,601	3,566	11.65	51.39
Riverside County	7,688	1,054	13.70	51.64
San Bernardino County	6,696	942	14.07	47.98
Sacramento County	8,652	1,039	12.01	48.48

Source: National Establishment Time Series 2010, Calculations by Bay Area Council Economic Institute
Startup Activity is births as a proportion of all establishments.

Table 11d: Brentwood Startup Activity - Average Annual Statistics
NAICS 81: Other Services

County	# Establishments	# Births	Startup Activity	5 Year Survival
Brentwood	166	19	11.57	54.69
Alameda	9,432	881	9.34	54.71
Contra Costa	5,668	554	9.77	54.90
Marin	2,221	185	8.32	55.74
Napa	779	64	8.26	59.65
San Francisco	6,161	494	8.02	60.18
Santa Clara	9,567	922	9.64	54.21
Solano	2,298	224	9.76	54.90
Sonoma	3,180	274	8.61	56.66
Bay Area	43,993	4,004	9.10	55.74
California	209,832	20,720	9.87	54.27
Los Angeles County	59,207	6,095	10.29	54.70
San Diego County	16,967	1,764	10.40	55.14
Orange County	18,143	1,958	10.79	51.80
Riverside County	8,575	950	11.08	54.85
San Bernardino County	9,182	1,014	11.04	51.98
Sacramento County	7,814	831	10.64	50.48

Source: National Establishment Time Series 2010, Calculations by Bay Area Council Economic Institute
Startup Activity is births as a proportion of all establishments.

**Geographical Distribution Shares of Local Startup-Related Employment in Year 10
By Industry**

Industry	Percent of Startup Employment in:		
	Local	Other California	Outside California
Total	99.7	0.1	0.2
Prof., Sci., and Tech. Services	99.5	0.5	0.0
Wholesale Trade	90.9	0.0	9.1

Source: NETS, Calculations by Bay Area Council Economic Institute

**Establishment and Employment Distribution
by Establishment Size: 2009**

Region	Number of Employees					
	1-2	3-25	26-100	101-250	251-1,000	1,001+
Distribution of Establishments						
Brentwood	69.0	28.4	2.5	0.1	0.0	0.0
Distribution of Employment						
Brentwood	24.8	42.7	28.6	3.8	0.0	0.0

Source: National Establishment Time Series 2010, Calculations by Bay Area Council Economic Institute

**Industry distribution of Establishments
by Establishment Size: 2009**

Region	Number of Employees						
	1-2	3-25	26-100	101-250	251-1,000	1,001+	
Mining	100.0	0.0	0.0	0.0	0.0	0.0	
Other	100.0	0.0	0.0	0.0	0.0	0.0	
Admin Support and Waste Mgmt Svcs	88.2	11.4	0.4	0.0	0.0	0.0	
Prof., Sci., and Tech. Services	74.4	24.6	0.9	0.0	0.0	0.0	
Ag., Forestry, Fishing and Hunting	73.8	21.5	4.6	0.0	0.0	0.0	
Manufacturing	73.2	26.8	0.0	0.0	0.0	0.0	
Other Services (except Public Admin)	69.5	30.2	0.4	0.0	0.0	0.0	
Construction	69.3	27.3	3.1	0.3	0.0	0.0	
All Industries	69.0	28.4	2.5	0.1	0.0	0.0	
Transportation and Warehousing	67.3	32.7	0.0	0.0	0.0	0.0	
Finance and Insurance	66.5	32.4	1.1	0.0	0.0	0.0	
Wholesale Trade	65.6	32.8	1.6	0.0	0.0	0.0	
Information	65.3	32.7	2.0	0.0	0.0	0.0	
Real Estate and Rental and Leasing	64.9	32.5	2.6	0.0	0.0	0.0	
Arts, Entertainment, and Recreation	63.8	34.0	2.1	0.0	0.0	0.0	
Retail Trade	60.7	31.8	6.5	1.0	0.0	0.0	
Educational Services	53.7	19.5	26.8	0.0	0.0	0.0	
Health Care and Social Assistance	30.4	68.5	1.1	0.0	0.0	0.0	
Utilities	25.0	75.0	0.0	0.0	0.0	0.0	
Accommodation and Food Services	23.9	69.0	7.0	0.0	0.0	0.0	

Source: National Establishment Time Series 2010, Calculations by Bay Area Council Economic Institute

**Industry distribution of Employment
by Establishment Size: 2009**

Region	Number of Employees					
	1-2	3-25	26-100	101-250	251-1,000	1,001+
Other	100.0	0.0	0.0	0.0	0.0	0.0
Mining	100.0	0.0	0.0	0.0	0.0	0.0
Admin Support and Waste Mgmt Svcs	63.8	28.0	8.1	0.0	0.0	0.0
Manufacturing	42.6	57.4	0.0	0.0	0.0	0.0
Finance and Insurance	37.3	51.1	11.6	0.0	0.0	0.0
Prof., Sci., and Tech. Services	35.4	49.0	15.6	0.0	0.0	0.0
Other Services (except Public Admin)	33.8	58.4	7.7	0.0	0.0	0.0
Transportation and Warehousing	32.5	67.5	0.0	0.0	0.0	0.0
Real Estate and Rental and Leasing	30.0	42.2	27.8	0.0	0.0	0.0
Wholesale Trade	27.7	55.2	17.1	0.0	0.0	0.0
Information	25.9	50.8	23.3	0.0	0.0	0.0
All Industries	24.8	42.7	28.6	3.8	0.0	0.0
Construction	20.4	40.0	31.1	8.5	0.0	0.0
Ag., Forestry, Fishing and Hunting	19.7	26.5	53.8	0.0	0.0	0.0
Arts, Entertainment, and Recreation	19.0	62.0	19.0	0.0	0.0	0.0
Retail Trade	13.2	30.1	41.6	15.1	0.0	0.0
Health Care and Social Assistance	10.6	82.4	7.0	0.0	0.0	0.0
Utilities	4.8	95.2	0.0	0.0	0.0	0.0
Educational Services	3.6	9.7	86.8	0.0	0.0	0.0
Accommodation and Food Services	3.3	72.9	23.8	0.0	0.0	0.0
Public Administration	0.0	3.6	96.4	0.0	0.0	0.0

Source: National Establishment Time Series 2010, Calculations by Bay Area Council Economic Institute

**Establishment Deaths
by Establishment Size: 1995-2009**

Region	Number of Employees					
	1-2	3-25	26-100	101-250	251-1,000	1,001+
Distribution of Establishments						
Brentwood	65.4	33.1	1.3	0.1	0.0	0.0
Distribution of Employment						
Brentwood	27.5	50.0	18.2	4.3	0.0	0.0

Source: National Establishment Time Series 2010, Calculations by Bay Area Council Economic Institute

**Industry distribution of Establishment Deaths
by Establishment Size: 1995-2009**

Region	Number of Employees					
	1-2	3-25	26-100	101-250	251-1,000	1,001+
Utilities	100.0	0.0	0.0	0.0	0.0	0.0
Other	85.7	14.3	0.0	0.0	0.0	0.0
Ag., Forestry, Fishing and Hunting	83.7	14.0	2.3	0.0	0.0	0.0
Information	83.3	11.1	5.6	0.0	0.0	0.0
Admin Support and Waste Mgmt Svcs	80.4	17.6	1.6	0.4	0.0	0.0
Real Estate and Rental and Leasing	78.6	21.4	0.0	0.0	0.0	0.0
Transportation and Warehousing	75.6	20.0	4.4	0.0	0.0	0.0
Educational Services	70.6	23.5	5.9	0.0	0.0	0.0
Prof., Sci., and Tech. Services	70.1	29.0	0.9	0.0	0.0	0.0
All Industries	65.4	33.1	1.3	0.1	0.0	0.0
Construction	63.7	35.1	1.2	0.0	0.0	0.0
Manufacturing	63.0	37.0	0.0	0.0	0.0	0.0
Wholesale Trade	62.5	37.5	0.0	0.0	0.0	0.0
Other Services (except Public Admin)	61.8	38.2	0.0	0.0	0.0	0.0
Retail Trade	58.7	39.5	1.4	0.4	0.0	0.0
Finance and Insurance	56.9	43.1	0.0	0.0	0.0	0.0
Arts, Entertainment, and Recreation	54.1	45.9	0.0	0.0	0.0	0.0
Health Care and Social Assistance	45.5	53.2	1.3	0.0	0.0	0.0
Accommodation and Food Services	33.9	60.7	5.4	0.0	0.0	0.0
Mining	33.3	66.7	0.0	0.0	0.0	0.0
Public Administration	25.0	25.0	50.0	0.0	0.0	0.0

Source: National Establishment Time Series 2010, Calculations by Bay Area Council Economic Institute

**Industry distribution of Employment Deaths
by Establishment Size: 1995-2009**

Region	Number of Employees					
	1-2	3-25	26-100	101-250	251-1,000	1,001+
Utilities	100.0	0.0	0.0	0.0	0.0	0.0
Other	66.7	33.3	0.0	0.0	0.0	0.0
Real Estate and Rental and Leasing	61.5	38.5	0.0	0.0	0.0	0.0
Ag., Forestry, Fishing and Hunting	36.3	30.4	33.3	0.0	0.0	0.0
Other Services (except Public Admin)	34.9	65.1	0.0	0.0	0.0	0.0
Prof., Sci., and Tech. Services	33.8	53.9	12.3	0.0	0.0	0.0
Wholesale Trade	33.6	66.4	0.0	0.0	0.0	0.0
Information	32.4	15.4	52.2	0.0	0.0	0.0
Finance and Insurance	30.3	69.7	0.0	0.0	0.0	0.0
Transportation and Warehousing	30.2	32.7	37.0	0.0	0.0	0.0
Manufacturing	29.8	70.2	0.0	0.0	0.0	0.0
All Industries	27.5	50.0	18.2	4.3	0.0	0.0
Admin Support and Waste Mgmt Svcs	27.3	29.6	29.1	14.0	0.0	0.0
Construction	26.6	60.2	13.2	0.0	0.0	0.0
Arts, Entertainment, and Recreation	24.3	75.7	0.0	0.0	0.0	0.0
Retail Trade	23.3	45.4	17.3	14.0	0.0	0.0
Health Care and Social Assistance	18.8	70.1	11.1	0.0	0.0	0.0
Educational Services	18.3	20.7	61.0	0.0	0.0	0.0
Mining	11.1	88.9	0.0	0.0	0.0	0.0
Accommodation and Food Services	7.4	56.7	35.9	0.0	0.0	0.0
Public Administration	0.8	2.3	96.9	0.0	0.0	0.0

Source: National Establishment Time Series 2010, Calculations by Bay Area Council Economic Institute

**Establishment Deaths
by Establishment Age: 1995-2009**

Region	Age of Establishment					
	1-2	3	4	5	6-10	10+
Distribution of Establishments						
Brentwood	20.0	16.8	16.5	13.4	23.6	9.7
Distribution of Employment						
Brentwood	15.7	14.9	11.5	11.4	30.7	15.8

Source: National Establishment Time Series 2010, Calculations by Bay Area Council Economic Institute

**Industry distribution of Establishment Deaths
by Establishment Age: 1995-2009**

Region	Age of Establishment					
	1-2	3	4	5	6-10	10+
Public Administration	50.0	25.0	0.0	0.0	25.0	0.0
Admin Support and Waste Mgmt Svcs	41.6	15.1	13.9	13.4	12.6	3.4
Health Care and Social Assistance	22.9	17.1	18.6	7.1	27.1	7.1
All Industries	20.0	16.8	16.5	13.4	23.6	9.7
Prof., Sci., and Tech. Services	19.2	19.2	13.0	13.9	25.0	9.6
Finance and Insurance	18.5	20.7	17.4	13.0	21.7	8.7
Retail Trade	18.4	15.6	13.6	10.0	28.0	14.4
Accommodation and Food Services	18.4	26.5	10.2	18.4	12.2	14.3
Arts, Entertainment, and Recreation	18.2	18.2	12.1	12.1	39.4	0.0
Ag., Forestry, Fishing and Hunting	15.6	6.2	31.2	15.6	18.8	12.5
Other Services (except Public Admin)	15.4	12.1	21.5	19.5	20.1	11.4
Construction	15.3	14.0	20.0	11.6	29.3	9.8
Transportation and Warehousing	15.0	15.0	37.5	2.5	22.5	7.5
Other	14.3	57.1	14.3	14.3	0.0	0.0
Information	13.9	13.9	13.9	11.1	25.0	22.2
Manufacturing	13.2	22.1	13.2	14.7	29.4	7.4
Wholesale Trade	12.7	20.3	13.9	15.2	22.8	15.2
Real Estate and Rental and Leasing	7.1	20.0	17.6	20.0	27.1	8.2
Educational Services	6.2	18.8	18.8	12.5	37.5	6.2
Utilities	0.0	0.0	0.0	100.0	0.0	0.0
Mining	0.0	0.0	0.0	50.0	0.0	50.0

Source: National Establishment Time Series 2010, Calculations by Bay Area Council Economic Institute

**Industry distribution of Employment Deaths
by Establishment Age: 1995-2009**

Region	Age of Establishment					
	1-2	3	4	5	6-10	10+
Public Administration	74.4	2.3	0.0	0.0	23.3	0.0
Admin Support and Waste Mgmt Svcs	23.2	16.7	7.7	9.2	27.5	15.7
Arts, Entertainment, and Recreation	20.8	13.5	16.7	8.3	40.6	0.0
Health Care and Social Assistance	18.6	13.2	12.8	16.1	25.2	14.0
Finance and Insurance	17.3	24.8	16.0	10.9	23.5	7.5
All Industries	15.7	14.9	11.5	11.4	30.7	15.8
Retail Trade	15.6	9.8	8.6	5.3	44.9	15.8
Prof., Sci., and Tech. Services	14.8	16.0	8.8	10.9	38.2	11.3
Construction	13.6	13.8	15.9	9.2	26.5	21.0
Other	13.3	46.7	6.7	33.3	0.0	0.0
Ag., Forestry, Fishing and Hunting	12.3	4.6	32.3	9.2	20.0	21.5
Other Services (except Public Admin)	12.1	14.8	20.8	22.4	17.8	12.1
Wholesale Trade	11.3	17.6	8.8	11.3	36.3	14.7
Manufacturing	10.0	32.8	12.8	10.6	22.8	11.1
Accommodation and Food Services	6.9	16.9	2.8	16.1	14.2	43.1
Transportation and Warehousing	6.2	9.7	19.3	1.4	47.6	15.9
Real Estate and Rental and Leasing	6.1	18.2	20.7	21.7	25.3	8.1
Information	5.1	7.4	6.6	37.5	27.2	16.2
Educational Services	1.2	9.9	4.9	3.7	75.3	4.9
Mining	0.0	0.0	0.0	25.0	0.0	75.0
Utilities	0.0	0.0	0.0	100.0	0.0	0.0

Source: National Establishment Time Series 2010, Calculations by Bay Area Council Economic Institute